

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

**CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
FOR THE QUARTER AND FINANCIAL YEAR ENDED 31 DECEMBER 2025**

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE QUARTER AND FINANCIAL YEAR ENDED 31 DECEMBER 2025

	Note	Individual Quarter			For the		
		3 months ended			financial year ended		
		31.12.2025	31.12.2024	Var	31.12.2025	31.12.2024	Var
		RM'000	RM'000	%	RM'000	RM'000	%
			(Restated)		Audited	Audited	(Restated)
<u>Continuing operations</u>							
Revenue		1,151,552	1,044,481	10	4,258,423	3,899,217	9
Cost of sales		(613,903)	(551,977)	(11)	(2,360,313)	(2,150,661)	(10)
Gross profit		537,649	492,504	9	1,898,110	1,748,556	9
Administrative expenses		(341,796)	(286,421)	(19)	(1,246,805)	(1,112,917)	(12)
Other income		18,061	6,850	>100	42,532	27,310	56
Zakat		(967)	(831)	(16)	(5,998)	(5,589)	(7)
Operating profit		212,947	212,102	-	687,839	657,360	5
Finance income		7,731	4,704	64	21,129	22,097	(4)
Finance costs							
- Borrowings		(20,920)	(21,813)	4	(79,326)	(87,915)	10
- Lease liabilities		(31,824)	(28,278)	(13)	(115,035)	(109,106)	(5)
Finance costs - net		(45,013)	(45,387)	1	(173,232)	(174,924)	1
Share of results of associates, net of tax		15,109	15,405	(2)	48,755	49,362	(1)
Profit before tax		183,043	182,120	1	563,362	531,798	6
Tax	B5	(44,382)	(59,269)	25	(161,818)	(165,924)	2
Profit for the financial period/year from continuing operations		138,661	122,851	13	401,544	365,874	10
<u>Discontinued operations</u>							
Profit/(Loss) for the financial period/year from discontinued operations		-	9,266	(100)	(94)	41,369	>(100)

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE QUARTER AND FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

	Individual Quarter			For the		
	3 months ended			financial year ended		
	31.12.2025	31.12.2024	Var	31.12.2025	31.12.2024	Var
	RM'000	RM'000	%	RM'000	RM'000	%
		(Restated)		Audited	Audited	
				(Restated)	(Restated)	
Net profit for the financial period/year	138,661	132,117	5	401,450	407,243	(1)
Other comprehensive income for the financial period/year, net of tax:						
Items that may be subsequently reclassified to profit or loss:						
Currency translation differences:						
- from continuing operations	(3,065)	(7,327)	58	(2,225)	(9,750)	77
- from discontinued operations	-	492	(100)	(5,876)	1,945	>(100)
Items that will not be reclassified to profit or loss:						
- gain on revaluation of lands and buildings	51,179	22	>100	51,179	22	>100
- deferred tax on revaluation surplus	(12,052)	-	(100)	(12,052)	-	(100)
- fair value (loss)/gain on equity instruments classified as fair value through other comprehensive income	(359)	765	>(100)	(359)	765	>(100)
Total comprehensive income for the financial period/year	<u>174,364</u>	<u>126,069</u>	38	<u>432,117</u>	<u>400,225</u>	8

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE QUARTER AND FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

	Individual Quarter			For the		
	3 months ended			financial year ended		
	31.12.2025	31.12.2024	Var	31.12.2025	31.12.2024	Var
	RM	RM	%	RM	RM	%
		(Restated)		Audited	Audited	
				(Restated)	(Restated)	
Profit for the financial period/year attributable to:						
Owners of the Company						
- continuing operations	132,899	117,013	14	366,023	332,188	10
- discontinued operations	-	3,504	(100)	(94)	21,629	>(100)
Non-controlling interests						
- continuing operations	5,762	5,838	(1)	35,521	33,686	5
- discontinued operations	-	5,762	(100)	-	19,740	(100)
	<u>138,661</u>	<u>132,117</u>	5	<u>401,450</u>	<u>407,243</u>	(1)
Total comprehensive income for the financial period/year attributable to:						
Owners of the Company						
- continuing operations	151,154	111,015	36	384,885	323,767	19
- discontinued operations	-	3,317	(100)	(5,970)	23,574	>(100)
Non-controlling interests						
- continuing operations	23,210	5,296	>100	53,202	33,144	61
- discontinued operations	-	6,441	(100)	-	19,740	(100)
	<u>174,364</u>	<u>126,069</u>	38	<u>432,117</u>	<u>400,225</u>	8
Dividend per share (sen)	<u>1.23</u>	<u>1.15</u>	7	<u>4.23</u>	<u>4.15</u>	2
Earnings per share attributable to Owners of the Company:						
Basic (sen)						
- continuing operations	3.03	2.68		8.37	7.61	
- discontinued operations	-	0.08		-	0.49	
Diluted (sen)						
- continuing operations	3.02	2.68		8.36	7.61	
- discontinued operations	-	0.08		-	0.49	

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

**CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION AS AT 31
DECEMBER 2025**

	<u>Note</u>	<u>31.12.2025</u> RM'000 Audited	<u>31.12.2024</u> RM'000 Audited
<u>ASSETS</u>			
<u>Non-current assets</u>			
Property, plant and equipment	A9	2,792,269	2,949,155
Right-of-use assets		1,993,514	1,640,014
Investment properties		366,588	357,453
Intangible assets		201,654	195,428
Investment in associates		558,265	530,062
Equity instruments classified as FVOCI*		1,639	1,450
Deferred tax assets		101,482	105,938
Trade and other receivables		33,204	19,463
		<u>6,048,615</u>	<u>5,798,963</u>
<u>Current assets</u>			
Inventories		99,946	80,001
Trade and other receivables		785,695	781,514
Tax recoverable		101,273	121,756
Deposits, bank and cash balances		1,006,290	613,976
Dividends receivable		3,406	7,031
		<u>1,996,610</u>	<u>1,604,278</u>
Total assets		<u>8,045,225</u>	<u>7,403,241</u>
<u>EQUITY AND LIABILITIES</u>			
<u>Current liabilities</u>			
Trade and other payables		899,708	828,026
Contract liabilities		85,277	83,196
Current tax liabilities		10,280	6,993
Borrowings	B7	268,587	328,992
Lease liabilities		46,902	46,412
Dividend payable		5,640	3,200
		<u>1,316,394</u>	<u>1,296,819</u>
Net current assets		<u>680,216</u>	<u>307,459</u>

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

**CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION AS AT 31
DECEMBER 2025 (CONTINUED)**

	<u>Note</u>	<u>31.12.2025</u> RM'000 Audited	<u>31.12.2024</u> RM'000 Audited
<u>Non-current liabilities</u>			
Borrowings	B7	1,359,628	1,347,266
Lease liabilities		2,289,468	1,949,135
Deferred tax liabilities		61,631	58,906
Provision for retirement benefits		2,182	2,179
Deposits		10,906	11,338
		<u>3,723,815</u>	<u>3,368,824</u>
Total liabilities		<u>5,040,209</u>	<u>4,665,643</u>
Net assets		<u>3,005,016</u>	<u>2,737,598</u>
<u>Equity attributable to Owners of the Company</u>			
Share capital		999,190	999,190
Less: Treasury shares		(146,172)	(155,310)
Reserves		1,905,099	1,692,781
		<u>2,758,117</u>	<u>2,536,661</u>
Non-controlling interests		246,899	200,937
Total equity		<u>3,005,016</u>	<u>2,737,598</u>
Total equity and liabilities		<u><u>8,045,225</u></u>	<u><u>7,403,241</u></u>
Net assets per share attributable to Owners of the Company (RM)		<u>0.61</u>	<u>0.56</u>

* "FVOCI" refers to fair value through other comprehensive income

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD

(Incorporated in Malaysia)

**CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025**

<u>Audited</u>	Non-distributable								Distributable	<u>Total</u> RM'000	Non- controlling interests RM'000	Total equity RM'000
	<u>Number of shares</u>	<u>Share capital</u> '000	<u>Treasury shares</u> RM'000	<u>LTIP* reserve</u> RM'000	<u>Merger reserve</u> RM'000	<u>FVOCI reserve</u> RM'000	<u>Exchange reserve</u> RM'000	<u>Revaluation reserve</u> RM'000	<u>Retained earnings</u> RM'000			
At 1 January 2025	4,526,608	999,190	(155,310)	-	(3,367)	814	4,141	227,866	1,463,327	2,536,661	200,937	2,737,598
Comprehensive income:												
Profit for the financial year	-	-	-	-	-	-	-	-	365,929	365,929	35,521	401,450
Other comprehensive income ("OCI"):												
Group's OCI												
- currency translation differences of foreign subsidiaries	-	-	-	-	-	-	(4,946)	-	-	(4,946)	202	(4,744)
- revaluation surplus	-	-	-	-	-	-	-	21,648	-	21,648	17,479	39,127
- fair value loss on equity instrument classified as FVOCI	-	-	-	-	-	189	-	-	-	189	-	189
Total Group's OCI	-	-	-	-	-	189	(4,946)	21,648	-	16,891	17,681	34,572
Share of OCI from associates:												
- currency translation differences	-	-	-	-	-	-	(3,357)	-	-	(3,357)	-	(3,357)
- fair value loss on equity instrument classified as FVOCI	-	-	-	-	-	(548)	-	-	-	(548)	-	(548)
Total share of associates' OCI	-	-	-	-	-	(548)	(3,357)	-	-	(3,905)	-	(3,905)

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD

(Incorporated in Malaysia)

**CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONTINUED)**

<u>Audited</u>	Non-distributable								Distributable	<u>Total</u> RM'000	Non- controlling interests RM'000	Total equity RM'000
	Number of shares	Share capital '000	Treasury shares RM'000	LTIP* reserve RM'000	Merger reserve RM'000	FVOCI reserve RM'000	Exchange reserve RM'000	Revaluation reserve RM'000	Retained earnings RM'000			
Total OCI	-	-	-	-	-	(359)	(8,303)	21,648	-	12,986	17,681	30,667
Total comprehensive income	-	-	-	-	-	(359)	(8,303)	21,648	365,929	378,915	53,202	432,117
Transactions with Owners:												
Reissuance of treasury shares net of transaction costs	-	-	9,138	-	-	-	-	-	15,701	24,839	-	24,839
LTIP* expenses during the financial year	-	-	-	2,312	-	-	-	-	-	2,312	-	2,312
Dividends on ordinary shares	-	-	-	-	-	-	-	-	(184,610)	(184,610)	-	(184,610)
Dividends paid to non-controlling interest of a subsidiary	-	-	-	-	-	-	-	-	-	-	(7,240)	(7,240)
Total transactions with Owners	-	-	9,138	2,312	-	-	-	-	(168,909)	(157,459)	(7,240)	(164,699)
At 31 December 2025	<u>4,526,608</u>	<u>999,190</u>	<u>(146,172)</u>	<u>2,312</u>	<u>(3,367)</u>	<u>455</u>	<u>(4,162)</u>	<u>249,514</u>	<u>1,660,347</u>	<u>2,758,117</u>	<u>246,899</u>	<u>3,005,016</u>

* "LTIP" refers to long-term incentive plan

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

<u>Audited</u>	Non-distributable							Distributable	<u>Total</u> RM'000	Non- controlling interests RM'000	Total equity RM'000
	Number of shares '000	Share capital RM'000	Treasury shares RM'000	Merger reserve RM'000	FVOCI reserve RM'000	Exchange reserve RM'000	Revaluation reserve RM'000	Retained earnings RM'000			
At 1 January 2024	4,526,608	999,190	(155,310)	(3,367)	49	11,404	228,267	1,302,931	2,383,164	144,988	2,528,152
Comprehensive income:											
Profit for the financial year	-	-	-	-	-	-	-	353,817	353,817	53,426	407,243
Other comprehensive income ("OCI"):											
Group's OCI											
- currency translation differences of foreign subsidiaries	-	-	-	-	-	(905)	-	-	(905)	(542)	(1,447)
- fair value loss on equity instrument classified as FVOCI	-	-	-	-	(57)	-	-	-	(57)	-	(57)
Total Group's OCI	-	-	-	-	(57)	(905)	-	-	(962)	(542)	(1,504)
Share of other comprehensive income from associates:											
- currency translation differences	-	-	-	-	-	(6,358)	-	-	(6,358)	-	(6,358)
- revaluation surplus	-	-	-	-	-	-	22	-	22	-	22
- fair value gain on equity instrument classified as FVOCI	-	-	-	-	822	-	-	-	822	-	822
Total share of associates' OCI	-	-	-	-	822	(6,358)	22	-	(5,514)	-	(5,514)
Total OCI	-	-	-	-	765	(7,263)	22	-	(6,476)	(542)	(7,018)
Total comprehensive income	-	-	-	-	765	(7,263)	22	353,817	347,341	52,884	400,225
	<u>4,526,608</u>	<u>999,190</u>	<u>(155,310)</u>	<u>(3,367)</u>	<u>814</u>	<u>4,141</u>	<u>228,289</u>	<u>1,656,748</u>	<u>2,730,505</u>	<u>197,872</u>	<u>2,928,377</u>

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD

(Incorporated in Malaysia)

**CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONTINUED)**

Audited

	Non-distributable							Distributable	Total	Non-controlling interests	Total equity
	Number of shares	Share capital	Treasury shares	Merger reserve	FVOCI reserve	Exchange reserve	Revaluation reserve	Retained earnings			
	'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Transactions with Owners:											
Acquisition of non-controlling interest in a subsidiary	-	-	-	-	-	-	-	(16,095)	(16,095)	7,155	(8,940)
Disposal of interest in a subsidiary	-	-	-	-	-	-	(423)	3,793	3,370	70	3,440
Dividends on ordinary shares	-	-	-	-	-	-	-	(181,119)	(181,119)	-	(181,119)
Dividends paid to non-controlling interest of a subsidiary	-	-	-	-	-	-	-	-	-	(4,160)	(4,160)
Total transactions with Owners	-	-	-	-	-	-	(423)	(193,421)	(193,844)	3,065	(190,779)
At 31 December 2024	4,526,608	999,190	(155,310)	(3,367)	814	4,141	227,866	1,463,327	2,536,661	200,937	2,737,598

Registration No.

199201015575 (247079-M)

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(Incorporated in Malaysia)

**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025**

	<u>31.12.2025</u>	<u>31.12.2024</u>
	RM'000	RM'000
	Audited	Audited Restated
OPERATING ACTIVITIES		
Profit before tax		
- continuing operations	563,362	531,798
- discontinued operations	170	41,635
	<u>563,532</u>	<u>573,433</u>
Adjustments for:		
Share of results of associates	(48,755)	(49,362)
Finance income	(21,129)	(23,102)
Finance costs		
- Borrowings	79,326	88,286
- Lease liabilities	115,035	110,051
Dividend income from equity instrument classified as FVOCI	(25)	(6)
Allowance for expected credit loss ("ECL")	3,487	8,648
Gain on disposal of a subsidiary	(3,211)	(242)
Long-term incentive plan	2,312	-
Property, plant and equipment:		
- Depreciation	232,596	208,375
- Written-off	3,272	6,284
- (Gain)/Loss on disposals	(13,931)	463
- Net impairment loss	10,021	8,091
Right-of-use assets:		
- Amortisation	77,568	70,603
- Gain on lease modification	(4,269)	(4,891)
- Loss on leasebacks	16,756	-
- Impairment loss	3,044	-
Investment properties:		
- Net gain on fair value	(7,203)	(2,190)
Intangible assets:		
- Amortisation of software development expenditure	642	3,181
Inventories written-off	679	484
Provision for retirement benefits	180	180
Assets held for sale:		
- Net gain on extinguishment of net liabilities from disposal of aged care business	-	(43,472)
Operating changes before working capital changes	<u>1,009,927</u>	<u>954,814</u>

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

	<u>31.12.2025</u>	<u>31.12.2024</u>
	RM'000	RM'000
	Audited	Audited Restated
OPERATING ACTIVITIES (CONTINUED)		
Changes in working capital:		
Inventories	(21,393)	(7,572)
Receivables	(26,663)	(89,696)
Payables	69,773	164,273
Contract liabilities	3,034	204
	<hr/>	<hr/>
Cash flows generated from operations	1,034,678	1,022,023
Income tax refund	24,558	105
Income tax paid	(165,655)	(182,527)
Retirement benefits paid	(177)	(70)
	<hr/>	<hr/>
Net cash generated from operating activities	893,404	839,531
	<hr/>	<hr/>
INVESTING ACTIVITIES		
Additions to property, plant and equipment	(270,483)	(376,908)
Additions to intangible assets	(6,868)	(139)
Proceeds from disposal of property, plant and equipment	241,096	1,828
Net cash flows from disposal of a subsidiary	(1,765)	3,676
Settlement on disposal of assets held for sale	-	(2,184)
Interest received	21,129	22,106
Decrease in deposits with licensed banks with maturity of more than 3 months	31	99,960
Dividends received from associates	29,592	24,484
	<hr/>	<hr/>
Net cash generated from/ (used in) investing activities	12,732	(227,177)
	<hr/>	<hr/>
FINANCING ACTIVITIES		
Proceeds from reissuance of treasury share, net of transaction costs	24,839	-
Acquisition of non-controlling interests	-	(8,940)
Dividends paid to non-controlling interests	(4,800)	(960)
Borrowings:		
- Drawdowns	82,639	108,370
- Repayments	(192,637)	(364,684)
Payment of lease liabilities	(151,913)	(143,381)
Interest paid	(79,326)	(87,915)
Dividends paid to shareholders	(184,610)	(181,119)
Decrease in designated accounts	1,985	108,895
	<hr/>	<hr/>
Net cash used in financing activities	(503,823)	(569,734)
	<hr/>	<hr/>

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

	<u>31.12.2025</u>	<u>31.12.2024</u>
	RM'000	RM'000
	Audited	Audited Restated
Net increase in cash and cash equivalents	402,313	42,620
Currency translation differences	(1,382)	(819)
Cash and cash equivalents at beginning of the financial year	594,304	552,503
Cash and cash equivalents at end of the financial year	<u>995,235</u>	<u>594,304</u>

* During the financial year, the Group acquired assets under hire purchase amounting to RM68,556,000 (2024: RM28,906,000) resulting to addition to property, plant and equipment totalling RM339,039,000 (2024: RM405,814,000).

Cash and cash equivalents in the statement of cash flows comprises the following amounts from the statement of financial position:

	<u>31.12.2025</u>	<u>31.12.2024</u>
	RM'000	RM'000
	Audited	Audited
Deposits, bank and cash balances	1,006,290	613,976
Less:		
Overdraft	(7,608)	(14,209)
Deposits with licensed banks with maturity of more than 3 months	(2,879)	(2,910)
Designated accounts ("FSRA")	(568)	(2,553)
Cash and cash equivalents at end of the financial year	<u>995,235</u>	<u>594,304</u>

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

**A NOTES TO THE INTERIM FINANCIAL REPORT
FOR THE FORTH QUARTER AND FINANCIAL YEAR ENDED 31 DECEMBER
2025**

A1 BASIS OF PREPARATION

These interim financial statements have been prepared in accordance with MFRS134 “*Interim Financial Reporting*”, the MFRS Accounting Standards, IFRS Accounting Standards, the requirements of the Companies Act 2016 in Malaysia and paragraph 9.22 of the Bursa Malaysia Listing Requirements.

The interim financial report should be read in conjunction with the audited financial statements of the Group for the financial year ended 31 December 2024.

ACCOUNTING POLICIES

The accounting policies are consistent with those adopted in audited annual financial statements for the financial year ended 31 December 2025.

The amendment to the standards that is effective beginning on 1 January 2025 but not relevant to the Group is as follow:

Amendments to MFRS 121: Lack of Exchangeability

The standards and amendments to standards that have been issued but not yet effective are disclosed below:

Description	Effective for annual periods beginning on or after
Amendments to MFRS 9 and MFRS 7: Classification and Measurement of Financial Instruments	1 January 2026
Amendments to MFRS 9 and MFRS 7: Contract Referencing Nature-Dependent Electricity	1 January 2026
Annual Improvement to MFRSs - Volume 11: MFRS 1: Hedge accounting by a first-time adopter MFRS 7: Gain or loss on derecognition MFRS 9: Derecognition of lease liabilities and transaction price MFRS 10: Determination of a 'de facto agent' MFRS 107: Cost method	1 January 2026
MFRS 18: Presentation and Disclosure in Financial Statements	1 January 2027
MFRS 19: Subsidiaries without Public Accountability: Disclosures	1 January 2027
Amendments to MFRS 19: Subsidiaries without Public Accountability: Disclosures	1 January 2027
Amendments to MFRS 121: Translation to a Hyperinflationary Presentation Currency	1 January 2027
Amendments to MFRS 10 and MFRS 128: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Deferred

The Group intends to adopt these standards when they become effective. The Directors of the Company do not anticipate that the application of these standards will have a significant impact on the Group's financial statements, except for the presentation and disclosure required by MFRS 18 which introduces new categories and subtotals in the statement of profit or loss. It also requires disclosure of management-defined performance measures and includes new requirements for the location, aggregation and disaggregation of financial information.

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

**A NOTES TO THE INTERIM FINANCIAL REPORT
FOR THE FORTH QUARTER AND FINANCIAL YEAR ENDED 31 DECEMBER
2025 (CONTINUED)**

A2 AUDIT REPORT OF THE PRECEDING ANNUAL FINANCIAL STATEMENTS

The audit report of the annual financial statements for the financial year ended 31 December 2024 was unqualified.

A3 SEASONALITY OR CYCLICALITY OF OPERATIONS

The business operations have not been significantly affected by any seasonal or cyclical trend.

A4 UNUSUAL ITEMS AFFECTING ASSETS, LIABILITIES, EQUITY, NET INCOME OR CASH FLOWS

There were no material unusual items during the current quarter and financial year other than disclosed in the condensed consolidated interim financial statements.

A5 MATERIAL CHANGE IN ACCOUNTING ESTIMATES

There were no material changes in estimates of the amounts reported in the recent audited financial statements of the Group for the financial year ended 31 December 2024 that may have a material effect in the current financial year under review.

A6 DEBT AND EQUITY SECURITIES

Except for below and other than as disclosed in Note B7, there has been no issuance or repayments of debt and equity securities during the current quarter and financial year under review.

Employee Share Scheme – Long Term Incentive Plan (“LTIP”)

During the financial year, the Company implemented the LTIP comprises Restricted Share (“RS”) and Performance Share (“PS”) grants. The RS Grants vest in three (3) equal tranches over a three-year vesting period, subject primarily to continued service. The PS Grants vest as a single tranche at the end of the three-year vesting period upon the achievement of the applicable performance conditions.

The movement during the financial year are as follows:

	At 1 Jan 2025	Granted	Vested	Forfeited	At 31 Dec 2025
RS - Tranche 1	-	1,436,800	-	(135,600)	1,301,200
PS	-	2,487,600	-	(288,800)	2,198,800

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

A NOTES TO THE INTERIM FINANCIAL REPORT
FOR THE FORTH QUARTER AND FINANCIAL YEAR ENDED 31 DECEMBER
2025 (CONTINUED)

A7 DIVIDENDS PAID

The Company paid the following dividends for the financial year ended 31 December 2025 and 31 December 2024:

	RM'000
<u>In respect of the financial year ended 31 December 2025:</u>	
First interim single tier dividend of 1.05 sen per share paid on 18 April 2025	45,825
Special interim single tier dividend of 0.10 sen per share paid on 18 April 2025	4,364
Second interim single tier dividend of 0.80 sen per share paid on 11 July 2025	34,915
Third interim single tier dividend of 1.05 sen per share paid on 10 October 2025	45,825
Forth interim single tier dividend of 1.23 sen per share paid on 23 December 2025	53,681
	<hr/>
	184,610
	<hr/> <hr/>
	RM'000
<u>In respect of the financial year ended 31 December 2024:</u>	
First interim single tier dividend of 1.00 sen per share paid on 29 March 2024	43,643
Second interim single tier dividend of 1.00 sen per share paid on 5 July 2024	43,643
Third interim single tier dividend of 1.00 sen per share paid on 4 October 2024	43,643
Fourth interim single tier dividend of 1.15 sen per share paid on 27 December 2024	50,190
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	181,119
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Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

**A NOTES TO THE INTERIM FINANCIAL REPORT
FOR THE FORTH QUARTER AND FINANCIAL YEAR ENDED 31 DECEMBER
2025 (CONTINUED)**

A8 SEGMENT REPORTING

Operating segments are reported in a manner consistent with the internal management reporting provided to the chief operating decision maker (“CODM”), which is the KPJ Group Management Committee (“KGMC”). The KGMC considers the business by geographical location. The reportable segments have been identified as follows:

Continuing Operations

- i. Malaysia - All healthcare activities including the private hospitals, pathology and laboratory services and distribution of pharmaceutical, medical and consumer healthcare products.
- ii. Others - Operating segments involved in provision of hospital and retirement village services in Thailand and Australia, a private university and colleges of nursing and allied health and other similar activities in Malaysia, none of which are individually significant to warrant separate disclosure per quantitative thresholds required by MFRS 8.

Discontinued Operations

- i. Australia - Provision of aged care services, where the disposal was completed on 31 January 2024.
- ii. Bangladesh - Provision of hospital services. As part of a strategic portfolio review, the Group decided to exit the business. The disposal was completed on 19 June 2025. Comparative figures have been restated following the disposal.

Segment results, assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. The KGMC assesses the performance of the operating segments based on earnings before interest, tax, depreciation and amortisation (“EBITDA”) and profit after tax.

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

A NOTES TO THE INTERIM FINANCIAL REPORT FOR THE FORTH QUARTER AND FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

A8 SEGMENT REPORTING (CONTINUED)

Individual quarter 3 months ended

	<u>Malaysia</u> RM'000	<u>Others</u> RM'000	<u>Total</u> <u>segments</u> RM'000	<u>Adjustments</u> <u>and</u> <u>eliminations</u> RM'000	<u>Total</u> RM'000
<u>31 December 2025</u>					
<u>Revenue</u>					
Revenue from external customers	1,135,373	17,223	1,152,596	(1,044)	1,151,552
<u>Results</u>					
Gain on disposal of shares in subsidiary	3,211	-	3,211	-	3,211
Gain on fair value of investment properties	7,203	-	7,203	-	7,203
Net Impairment loss	(13,065)	-	(13,065)	-	(13,065)
Depreciation and amortisation	(82,071)	(2,142)	(84,213)	120	(84,093)
Finance costs (net)	(42,564)	(2,802)	(45,366)	353	(45,013)
Share of results of associates, net of tax	7,913	7,196	15,109	-	15,109
Profit before tax	183,241	(90)	183,151	(108)	183,043
Tax	(44,799)	417	(44,382)	-	(44,382)
Profit after tax	138,442	327	138,769	(108)	138,661
EBITDA	307,876	4,854	312,730	(581)	312,149
Total assets	7,940,955	263,903	8,204,858	(159,633)	8,045,225
Total liabilities	4,825,973	373,443	5,199,416	(159,207)	5,040,209
Additions to property, plant and equipment	134,403	1,237	135,640	-	135,640

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

A NOTES TO THE INTERIM FINANCIAL REPORT FOR THE FORTH QUARTER AND FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

A8 SEGMENT REPORTING (CONTINUED)

Individual quarter 3 months ended (continued)

	Continuing operations						Total RM'000
	Malaysia RM'000	Others RM'000	Total segments RM'000	Adjustments and eliminations RM'000	Sub-total RM'000	Discontinued operations RM'000	
<u>31 December 2024</u>							
<u>Revenue</u>							
Revenue from external customers	1,031,426	14,154	1,045,580	(1,099)	1,044,481	6,581	1,051,062
<u>Results</u>							
Gain on fair value of investment properties	2,190	-	2,190	-	2,190	-	2,190
Net impairment loss	(8,091)	-	(8,091)	-	(8,091)	-	(8,091)
Depreciation and amortisation	(72,812)	(1,719)	(74,531)	120	(74,411)	(468)	(74,879)
Finance costs (net)	(42,172)	(2,666)	(44,838)	(549)	(45,387)	497	(44,890)
Share of results of associates, net of tax	9,828	5,577	15,405	-	15,405	-	15,405
Profit/(Loss) before tax	197,676	(14,463)	183,213	(1,093)	182,120	9,124	191,244
Tax	(59,332)	63	(59,269)	-	(59,269)	142	(59,127)
Profit/(Loss) after tax	138,344	(14,400)	123,944	(1,093)	122,851	9,266	132,117
EBITDA/(LBITDA)	312,660	(10,078)	302,582	(664)	301,918	9,095	311,013
Total assets	7,315,879	260,208	7,576,087	(172,846)	7,403,241	-	7,403,241
Total liabilities	4,460,447	378,042	4,838,489	(172,846)	4,665,643	-	4,665,643
Additions to property, plant and equipment	157,221	863	158,084	-	158,084	67	158,151

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

A NOTES TO THE INTERIM FINANCIAL REPORT
FOR THE FORTH QUARTER AND FINANCIAL YEAR ENDED 31 DECEMBER
2025 (CONTINUED)

A8 SEGMENT REPORTING (CONTINUED)

Individual quarter 3 months ended (continued)

The functional currencies for Australia operations are as follows:

	31 December 2025		31 December 2024	
	Australia AUD'000	Australia RM'000	Australia AUD'000	Australia RM'000
<u>Revenue</u>				
Revenue from external customers	235	627	296	790
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
<u>Results</u>				
Depreciation and amortisation	(53)	(143)	(15)	(32)
Finance costs (net)	(397)	(1,061)	(496)	(1,428)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Loss before/after tax	(1,549)	(4,220)	(1,483)	(4,687)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
LBITDA	(1,161)	(3,186)	(972)	(3,227)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total assets	22,943	62,236	27,028	75,162
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total liabilities	63,983	173,560	65,094	181,021
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Additions to property, plant and equipment	296	802	120	333
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

A NOTES TO THE INTERIM FINANCIAL REPORT FOR THE FORTH QUARTER AND FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

A8 SEGMENT REPORTING (CONTINUED)

For the financial year ended

	Continuing operations						Total RM'000
	Malaysia RM'000	Others RM'000	Total segments RM'000	Adjustments and eliminations RM'000	Sub-total RM'000	Discontinued operations RM'000	
<u>31 December 2025</u>							
<u>Revenue</u>							
Revenue from external customers	4,203,347	58,543	4,261,890	(3,467)	4,258,423	9,937	4,268,360
<u>Results</u>							
Gain on disposal of shares in subsidiary	3,211	-	3,211	-	3,211	-	3,211
Gain on fair value of investment properties	7,203	-	7,203	-	7,203	-	7,203
Net impairment loss	(13,065)	-	(13,065)	-	(13,065)	-	(13,065)
Depreciation and amortisation	(302,075)	(8,748)	(310,823)	479	(310,344)	(462)	(310,806)
Finance costs (net)	(163,932)	(10,619)	(174,551)	1,319	(173,232)	-	(173,232)
Share of results of associates, net of tax	26,007	22,748	48,755	-	48,755	-	48,755
Profit before tax	552,634	10,906	563,540	(178)	563,362	170	563,532
Tax	(161,948)	130	(161,818)	-	(161,818)	(264)	(162,082)
Profit/(Loss) after tax	390,686	11,036	401,722	(178)	401,544	(94)	401,450
EBITDA	1,018,641	30,273	1,048,914	(1,976)	1,046,938	632	1,047,570
Total assets	7,940,955	263,903	8,204,858	(159,633)	8,045,225	-	8,045,225
Total liabilities	4,825,973	373,443	5,199,416	(159,207)	5,040,209	-	5,040,209
Additions to property, plant and equipment	333,500	5,002	338,502	-	338,502	537	339,039

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

A NOTES TO THE INTERIM FINANCIAL REPORT FOR THE FORTH QUARTER AND FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

A8 SEGMENT REPORTING (CONTINUED)

For the financial year ended (continued)

	Continuing operations						Total RM'000
	Malaysia RM'000	Others RM'000	Total segments RM'000	Adjustments and eliminations RM'000	Sub-total RM'000	Discontinued operations RM'000	
<u>31 December 2024</u>							
<u>Revenue</u>							
Revenue from external customers	3,853,949	48,388	3,902,337	(3,120)	3,899,217	29,135	3,928,352
<u>Results</u>							
Gain on fair value of investment properties	2,190	-	2,190	-	2,190	-	2,190
Net impairment loss	(8,091)	-	(8,091)	-	(8,091)	-	(8,091)
Depreciation and amortisation	(273,014)	(8,447)	(281,461)	479	(280,982)	(1,177)	(282,159)
Finance costs (net)	(164,646)	(10,467)	(175,113)	189	(174,924)	(311)	(175,235)
Share of results of associates, net of tax	28,658	20,704	49,362	-	49,362	-	49,362
Gain on disposal of assets held for sale	-	-	-	-	-	43,472	43,472
Profit before tax	540,632	(7,573)	533,059	(1,261)	531,798	41,635	573,433
Tax	(165,717)	(207)	(165,924)	-	(165,924)	(266)	(166,190)
Profit after tax	374,915	(7,780)	367,135	(1,261)	365,874	41,369	407,243
EBITDA	978,292	11,341	989,633	(1,929)	987,704	43,123	1,030,827
Total assets	7,315,879	260,208	7,576,087	(172,846)	7,403,241	-	7,403,241
Total liabilities	4,460,447	378,042	4,838,489	(172,846)	4,665,643	-	4,665,643
Additions to property, plant and equipment	402,088	2,340	404,428	-	404,428	1,386	405,814

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

**A NOTES TO THE INTERIM FINANCIAL REPORT
FOR THE FORTH QUARTER AND FINANCIAL YEAR ENDED 31 DECEMBER
2025 (CONTINUED)**

A8 SEGMENT REPORTING (CONTINUED)

For the financial year ended (continued)

The functional currencies for Australia operations are as follows:

	31 December 2025		31 December 2024	
	Australia AUD'000	Australia RM'000	Australia AUD'000	Australia RM'000
Revenue				
Revenue from external customers	999	2,745	2,929	8,651
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Results				
Depreciation and amortisation	(153)	(421)	(382)	(1,128)
Finance costs (net)	(1,535)	(4,217)	(1,577)	(4,656)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
(Loss)/Profit before/after tax	(2,969)	(8,157)	8,100	23,922
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
(LBITDA)/EBITDA	(1,281)	(3,519)	10,059	29,706
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total assets	22,943	62,236	27,028	75,162
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total liabilities	63,983	173,560	65,094	181,021
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Additions to property, plant and equipment	296	802	120	333
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

The key exchange rate used, provided by the ultimate holding corporation, is as follows:

	<u>31.12.2025</u>	<u>31.12.2024</u>
1 Australian Dollar		
Closing	2.7126	2.7809
Average	2.7467	2.9532
	<u> </u>	<u> </u>

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

**A NOTES TO THE INTERIM FINANCIAL REPORT
FOR THE FORTH QUARTER AND FINANCIAL YEAR ENDED 31 DECEMBER
2025 (CONTINUED)**

A9 VALUATIONS OF PROPERTY, PLANT AND EQUIPMENT

In accordance with the Group Accounting policy, land and buildings will be revalued within sufficient regularity. All land and buildings were revalued on 31 December 2025 based on open market valuations carried out by an independent firm of professional valuers to reflect its fair value. The book values of the land and buildings were adjusted to reflect the revaluation and the resultant surpluses were credited to revaluation reserve.

A10 MATERIAL EVENTS SUBSEQUENT TO THE REPORTING YEAR

There were no material events subsequent to the financial year ended 31 December 2025.

A11 CHANGES IN THE COMPOSITION OF THE GROUP

On 19 June 2025, Kumpulan Perubatan (Johor) Sdn Bhd ("KPJSB"), a wholly-owned subsidiary of KPJ Healthcare Berhad completed the disposal of its entire 100% equity interest in KPJ Dhaka (Pte) Ltd for cash consideration totalling BDT1 million (equivalent to RM0.034 million).

A12 CHANGES IN CONTINGENT LIABILITIES OR CONTINGENT ASSETS

There were no changes in contingent liabilities or contingent assets since the statement of financial position as at 31 December 2025.

A13 RELATED PARTY TRANSACTIONS

All related party transactions within the Group had been entered into in the normal course of business and were carried out on normal commercial terms.

A14 CAPITAL COMMITMENTS

Capital expenditures not provided for in the financial statements is as follows:

	<u>31.12.2025</u>	<u>31.12.2024</u>
	RM'000	RM'000
Approved by the Directors and contracted	239,691	104,935
Approved by the Directors but not contracted	262,744	373,688
	<u>502,435</u>	<u>478,623</u>

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

B ADDITIONAL INFORMATION REQUIRED BY THE BURSA MALAYSIA LISTING REQUIREMENTS FOR THE FORTH QUARTER AND FINANCIAL YEAR ENDED 31 DECEMBER 2025

B1 REVIEW OF THE PERFORMANCE OF THE COMPANY AND ITS PRINCIPAL SUBSIDIARIES

Additional information as required by Appendix 9B of Bursa Malaysia Listing Requirements:

- a. Review on statements of comprehensive income for the current quarter compared to the corresponding quarter of the preceding financial period (3 months)

Group

The Group recorded revenue of RM1,151.6 million, an increase of 10% or RM107.1 million compared to RM1,044.5 million recorded in the quarter ended 31 December 2024 ("corresponding quarter"). This was largely contributed by the increase in patients' visits in the current quarter compared to the corresponding quarter.

EBITDA of RM312.1 million for the quarter was higher than the corresponding quarter of RM301.9 million. Profit before tax ("PBT") increased to RM183.0 million, a RM0.9 million increased compared to the corresponding quarter of RM182.1 million.

Malaysia

Malaysia segment contributed approximately 99% of the Group's total revenue. The segment recorded revenue of RM1,135.4 million for the current quarter, representing 10% increase compared to RM1,031.4 million of revenue recorded in the corresponding quarter. This was largely contributed by the increase in patients' visits in the current quarter.

EBITDA of RM307.9 million for the current quarter decreased by 2% than RM312.7 million in the corresponding quarter. Concurrently, the segment recorded PBT of RM183.2 million for the current quarter, 7% decreased from RM197.7 million recorded the quarter ended 31 December 2024.

Others

Others segment recorded revenue of RM17.2 million for the current quarter, a 21% increase from RM14.2 million of revenue recorded in the corresponding quarter. The EBITDA and Loss before tax was RM4.9 million and RM0.1 million respectively for the current quarter.

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

B ADDITIONAL INFORMATION REQUIRED BY THE BURSA MALAYSIA LISTING REQUIREMENTS FOR THE FORTH QUARTER AND FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

B1 REVIEW OF THE PERFORMANCE OF THE COMPANY AND ITS PRINCIPAL SUBSIDIARIES (CONTINUED)

Additional information as required by Appendix 9B of Bursa Malaysia Listing Requirements:
(continued)

b. Review on statements of comprehensive income for the current financial year compared to the preceding financial year

Group

The Group recorded revenue of RM4,258.4 million for the financial year ended 31 December 2025, an increase of 9% from the RM3,899.2 million recorded in the financial year ended 31 December 2024 ("preceding financial year"). This was largely contributed by the higher number of patients' visits in the current financial year.

EBITDA of RM1,046.9 million for the current financial year was 6% or RM59.2 million higher compared to the preceding financial year. PBT for the financial year increased to RM563.4 million from RM531.8 million, an increase of 6% compared to the preceding financial year.

Malaysia

Malaysia segment revenue of RM4,203.3 million contributed 99% of the total Group's revenue for the current financial year. This representing a 9% increase compared to RM3,853.9 million recorded in the preceding financial year.

The segment's EBITDA and PBT for the current financial year increased by 4% to RM1,018.6 million and 2% to RM552.6 million respectively, compared to the preceding financial year. This was largely contributed by the increase in patients' visits in the current financial year.

Others

Others segment's revenue was RM58.5 million in the current financial year, a 21% increase compared to RM48.4 million recorded in the corresponding financial year. The EBITDA was RM30.3 million for the current financial year, RM19.0 million higher compared to the corresponding financial year. The PBT for the current financial year was RM10.9 million compared to a loss before tax of RM7.6 million in the preceding financial year.

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

B ADDITIONAL INFORMATION REQUIRED BY THE BURSA MALAYSIA LISTING REQUIREMENTS FOR THE FORTH QUARTER AND FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

B1 REVIEW OF THE PERFORMANCE OF THE COMPANY AND ITS PRINCIPAL SUBSIDIARIES (CONTINUED)

Additional information as required by Appendix 9B of Bursa Malaysia Listing Requirements:
(continued)

c. Review on statements of financial position for the current financial year compared to the preceding financial year

As at 31 December 2025, the Group's total assets stood at RM8,045.2 million, RM642.0 million increase compared to RM7,403.2 million recorded as at 31 December 2024. The increase was largely contributed by the increase in right-of-use assets from the sale and leasebacks of hospital buildings and renewal of leases during the year. The increase in trade and other receivables was in tandem with increase in hospital activities during the financial year.

Total liabilities as at 31 December 2025 increased to RM5,040.2 million from RM4,665.6 million as at 31 December 2024 mainly due to increase in lease liabilities arising from sales and leasebacks of hospital buildings as well as renewal of leases.

Total equity attributable to shareholders increased by RM221.5 million or 9%, largely arising from the profit recorded during the financial year.

d. Review on statements of cash flows for the current financial year compared to the preceding financial year

Net cash generated from operating activities increased to RM893.4 million compared to the preceding financial year of RM839.5 million. This was contributed by higher net cash inflows from changes in working capital and income tax refund received during the financial year.

The Group's net cash generated from investing activities increased by RM239.9 million from net cash used in investing activities of RM227.2 million recorded in the preceding financial year. This was largely contributed by proceeds from disposal of property, plant and equipment ("PPE") via the sale and leasebacks of hospital buildings, net of decrease in additions to PPE.

The Group's net cash used in financing activities amounted to RM503.8 million was lower by RM65.9 million compared to the preceding financial year. This was primarily due to lower net drawdowns and repayments of borrowings and decrease in designated accounts in the current financial year compared to the corresponding financial year.

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

B ADDITIONAL INFORMATION REQUIRED BY THE BURSA MALAYSIA LISTING REQUIREMENTS FOR THE FORTH QUARTER AND FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

B2 MATERIAL CHANGES IN QUARTERLY RESULTS OF CONTINUING OPERATIONS

	<u>Quarter ended</u> 31.12.2025 RM'000	<u>Quarter ended</u> 30.09.2025 RM'000	Var %
Revenue	1,151,552	1,116,197	3
Operating profit	212,947	179,034	19
EBITDA	312,149	274,187	14
Profit before tax	183,043	151,930	20
Net profit for the financial period ("PAT")	138,661	105,695	31
Total comprehensive income for the financial period	174,364	107,315	62
Profit attributable to Owners of the Company	132,899	93,912	42

The Group recorded revenue of RM1,151.6 million from continuing operations, an increase of 3% compared to RM1,116.2 million recorded in the quarter ended 30 September 2025 ("preceding quarter"). This was due to higher patient visits in the current quarter.

EBITDA from continuing operations for the quarter was 14% or RM37.9 million higher than the preceding quarter of RM274.2 million. PBT from continuing operations in the current quarter was RM183.0 million, an increase of 20% compared to the preceding quarter.

B3 CURRENT YEAR PROSPECTS

Bank Negara Malaysia ("BNM") reported a GDP growth of 6.3% for Q4 2025 on the back of higher household spending, steady investment activities and continue demand for electrical and electronics export and tourism activities. BNM expects the growth projection in 2026 to be within the range of 4% to 4.5%, driven by resilient domestic demand and exports.

The Ministry of Health's decision to defer the implementation of the Diagnosis Related Group ("DRG") system to 2027 also provides added clarity for a smoother, more sustainable transition.

The Group remains cautiously optimistic about its prospects for the financial year 2026, bolstered by its ongoing asset optimisation programme, capacity expansion and efforts to enhance operational efficiency.

B4 PROFIT FORECAST / GUARANTEE

The Group did not provide any profit forecast or profit guarantee in any public document.

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

B ADDITIONAL INFORMATION REQUIRED BY THE BURSA MALAYSIA LISTING REQUIREMENTS FOR THE FORTH QUARTER AND FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

B5 TAX

	<u>Individual Quarter</u>		<u>For the</u>	
	<u>3 months ended</u>		<u>financial year ended</u>	
	31.12.2025	31.12.2024	31.12.2025	31.12.2024
	RM'000	RM'000	RM'000	RM'000
			Audited	Audited
Income tax expense	(44,382)	(59,269)	(161,818)	(165,924)

Income tax is calculated at the Malaysian statutory tax rate of 24% of the estimated assessable profit for the financial year. The effective tax rate is above the statutory tax rate due to certain expenses not deductible for tax purposes and the impact of tax losses not recognised.

B6 STATUS OF CORPORATE PROPOSALS

There were no significant outstanding corporate proposals during the financial year under review.

B7 BORROWINGS

Details of the Group's borrowings are as follows:

	<u>Current</u>	<u>Non-current</u>	<u>Total</u>
	RM'000	RM'000	RM'000
<u>As at 31 December 2025</u>			
<u>Secured</u>			
Term financing-i	23,011	85,066	108,077
Hire purchase-i	25,950	68,562	95,512
Hire purchase creditors	18	-	18
<u>Unsecured</u>			
Revolving credits-i	212,000	-	212,000
Cash line-i	7,608	-	7,608
Islamic Medium Term Notes:			
- Sukuk Wakalah	-	1,205,000	1,205,000
Total	268,587	1,359,628	1,628,215

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

B ADDITIONAL INFORMATION REQUIRED BY THE BURSA MALAYSIA LISTING REQUIREMENTS FOR THE FORTH QUARTER AND FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

B7 BORROWINGS (CONTINUED)

Details of the Group's borrowings are as follows (continued):

	<u>Current</u> RM'000	<u>Non-current</u> RM'000	<u>Total</u> RM'000
<u>As at 31 December 2024</u>			
<u>Secured</u>			
Term financing-i	34,904	103,691	138,595
Hire purchase-i	19,338	38,557	57,895
Hire purchase creditors	41	18	59
<u>Unsecured:</u>			
Revolving credits-i	260,500	-	260,500
Cash line-i	14,209	-	14,209
Islamic Medium Term Notes: - Sukuk Wakalah	-	1,205,000	1,205,000
Total	<u>328,992</u>	<u>1,347,266</u>	<u>1,676,258</u>

B8 FINANCIAL INSTRUMENTS WITH OFF BALANCE SHEET RISK

As at the date of this report, there were no financial instruments with off balance sheet risk.

B9 MATERIAL LITIGATIONS

There were no pending material litigations since the date of the last statement of financial position.

B10 DIVIDENDS

The Directors had on 26 February 2026, approved an interim single tier dividend of 1.35 sen in respect of financial year ending 31 December 2026 amounting to RM59.2 million. The proposed dividend will be paid on 17 April 2026 to shareholders registered at the close of business on 27 March 2026.

Details of dividends paid in respect of the financial year ended 31 December 2025 is disclosed in Section A7.

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

B ADDITIONAL INFORMATION REQUIRED BY THE BURSA MALAYSIA LISTING REQUIREMENTS FOR THE FORTH QUARTER AND FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

B11 EARNINGS PER SHARE

(a) Basic earnings per share

Basic earnings per share of the Group is calculated by dividing the Group's profit attributable to ordinary equity holders by the weighted average number of ordinary shares in issue during the financial period.

	As at <u>31.12.2025</u>	As at <u>31.12.2024</u>
<u>Continuing operations</u>		
Profit attributable to Owners of the Company (RM'000)	366,023	332,188
Weighted average number of ordinary shares in issue ('000)	4,373,851	4,364,301
Basic earnings per share (sen)	<u>8.37</u>	<u>7.61</u>
<u>Discontinued operations</u>		
(Loss)/Profit attributable to Owners of the Company (RM'000)	(94)	21,629
Weighted average number of ordinary shares in issue ('000)	4,373,851	4,364,301
Basic earnings per share (sen)	<u>-</u>	<u>0.49</u>

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

B ADDITIONAL INFORMATION REQUIRED BY THE BURSA MALAYSIA LISTING REQUIREMENTS FOR THE FORTH QUARTER AND FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

B11 EARNINGS PER SHARE (CONTINUED)

(b) Diluted earnings per share

Diluted earnings per share for the current financial year was calculated by dividing the Profit attributable to Owners of the Company by the weighted average number of ordinary shares in issue adjusted for conversion of all dilutive potential ordinary shares granted to employees under a LTIP that is an employee share scheme which will vest subject to certain performance conditions being met.

	As at <u>31.12.2025</u>	As at <u>31.12.2024</u>
<u>Continuing operations</u>		
Profit attributable to Owners of the Company (RM'000)	366,023	332,188
Weighted average number of ordinary shares in issue ('000)	4,373,851	4,364,301
Adjustment for dilutive effect of LTIP ('000)	3,500	-
Weighted average number of ordinary shares in issue ('000)	4,377,351	4,364,301
Basic earnings per share (sen)	<u>8.36</u>	<u>7.61</u>
<u>Discontinued operations</u>		
(Loss)/Profit attributable to Owners of the Company (RM'000)	(94)	21,629
Weighted average number of ordinary shares in issue ('000)	4,373,851	4,364,301
Adjustment for dilutive effect of LTIP ('000)	3,500	-
Weighted average number of ordinary shares in issue ('000)	4,377,351	4,364,301
Basic earnings per share (sen)	<u>-</u>	<u>0.49</u>