

NOTICE OF ANNUAL GENERAL MEETING



NOTICE IS HEREBY GIVEN THAT the Thirtieth (“30th”) Annual General Meeting (“AGM”) of KPJ Healthcare Berhad (“KPJ” or the “Company”) will be conducted virtually using the remote participation and voting (“RPV”) facilities of TIIH Online website at <https://tiih.online> or <https://tiih.com.my> (Domain registration number with MYNIC: D1A282781) on Thursday, 22 June 2023 at 11:00 a.m. to transact the following businesses:-

AGENDA

ORDINARY BUSINESS

1. To receive the Audited Financial Statements for the year ended 31 December 2022 together with the Reports of the Directors and Auditors thereon.
Please refer to Explanatory Note A.

2. To re-elect the following Directors of the Company who retire in accordance with the Constitution of the Company and being eligible, have offered themselves for re-election:-

| | | |
|---|--------------|--------------------------------|
| (i) Shamsul Anuar Bin Abdul Majid | - Rule 95(i) | (Ordinary Resolution 1) |
| (ii) Rozaini Bin Mohd Sani | - Rule 95(i) | (Ordinary Resolution 2) |
| (iii) Dato’ Mohd Redza Shah Bin Abdul Wahid | - Rule 95(i) | (Ordinary Resolution 3) |
| (iv) Lee Lai Fan | - Rule 96 | (Ordinary Resolution 4) |

Please refer to Explanatory Note B.

3. To approve the payment of Directors’ Fees of up to RM1,600,000 for the Non-Executive Directors (“NEDs”) from the conclusion of the 30th AGM until the conclusion of the next AGM of the Company.
Please refer to Explanatory Note C(i). **(Ordinary Resolution 5)**

4. To approve the payment of benefits payable to the NEDs up to an amount of RM2,200,000 from the conclusion of the 30th AGM until the conclusion of the next AGM of the Company.
Please refer to Explanatory Note C(ii). **(Ordinary Resolution 6)**

5. To re-appoint Ernst & Young PLT as Auditor of the Company for the ensuing financial year ending 31 December 2023 and to authorise the Directors to fix their remuneration. **(Ordinary Resolution 7)**

SPECIAL BUSINESS

To consider and if thought fit, to pass the following resolutions:

6. AUTHORITY TO ISSUE AND ALLOT SHARES PURSUANT TO SECTIONS 75 AND 76 OF THE COMPANIES ACT 2016

“**THAT** subject to the Companies Act 2016 (the “Act”), the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, the Company’s Constitution and approval of the relevant governmental and/or regulatory authorities, if required, the Directors be and are hereby empowered pursuant to Sections 75 and 76 of the Act, to issue and allot shares in the Company from time to time to such persons and upon such terms and conditions and for such purposes as the Directors may, in their absolute discretion deem fit, provided that the aggregate number of shares issued pursuant to this resolution does not exceed ten percent (10%) of the total number of issued shares (excluding treasury shares) of the Company for the time being AND THAT the Directors be and are also empowered to obtain the approval for the listing of and quotation for the additional shares so issued on Bursa Malaysia Securities Berhad AND FURTHER THAT such authority shall commence immediately upon the passing of this resolution and shall continue to be in force until the conclusion of the next AGM of the Company.

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THAT pursuant to Section 85 of the Act to be read together with Rule 7.5 of the Constitution of the Company, approval be and is hereby given to waive the statutory pre-emptive rights of the shareholders of the Company to be offered new shares of the Company ranking equally to the existing issued shares arising from any issuance of new shares in the Company pursuant to Sections 75 and 76 of the Act."

Please refer to Explanatory Note D.

(Ordinary Resolution 8)

7. PROPOSED RENEWAL OF THE EXISTING SHAREHOLDERS' MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE

"THAT subject to the Act, the Main Market Listing Requirements of Bursa Malaysia Securities Berhad and the Company's Constitution, approval be and is hereby given to the Company and/ or its subsidiaries (the **"Group"**) to enter into any of the transactions falling within the classes of recurrent related party transactions of a revenue or trading nature (**"RRPTs"**) as set out in the Circular to Shareholders dated 27 April 2023 with the related parties as described therein, provided that such transactions are:

- (a) recurrent transactions of a revenue or trading nature;
- (b) necessary for the day-to-day operations of the Group;
- (c) carried out in the ordinary course of business of the Group, made on arm's length basis and on normal commercial terms not more favourable to the related parties than those generally available to the public; and
- (d) not detrimental to the minority shareholders of the Company;

THAT such authority shall continue to be in force until:-

- (a) the conclusion of the next AGM of the Company, at which time it will lapse, unless by an ordinary resolution passed at the next AGM, the authority is renewed; or
- (b) the expiration of the period within which the next AGM of the Company is required to be held pursuant to Section 340(2) of the Act (but shall not extend to such extension as may be allowed pursuant to Section 340(4) of the Act); or
- (c) revoked or varied by an ordinary resolution passed by the shareholders of the Company at a general meeting;

whichever is the earlier;

AND THAT the Directors of the Company be and are authorised to complete and to do all acts, deeds and things, including execute all documents as they may consider expedient or necessary to give effect to the RRPTs contemplated and/or authorised by this ordinary resolution with full power to assent to any conditions, variations, modifications, arrangements and/or amendments in any manner as may be imposed or permitted by the relevant regulatory authorities and/or deemed fit by the Directors in the best interest of the Company.

Please refer to Explanatory Note E.

(Ordinary Resolution 9)

8. To transact any other ordinary business for which due notice shall have been given.

By Order of the Board,

HANA BINTI AB RAHIM @ ALI (MAICSA 7064336)

(SSM Practising Certificate 202008003378)

Company Secretary

Kuala Lumpur

Dated: 27 April 2023

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NOTES:

Remote participation and voting

1. The 30th AGM of the Company will be conducted virtually using the RPV facilities of TIIH Online website at <https://tiih.online> or <https://tiih.com.my> (Domain registration number with MYNIC: D1A282781). Please follow the procedures provided in the **Administrative Guide** in order to register, participate and vote remotely via the RPV facilities. No members/proxies/corporate representatives from the public will be allowed to be physically present at the premises of the Company, the poll administrator or the venue where the Chairman will be for the purpose of the 30th AGM.

Record of Depositors

2. In respect of deposited securities, only a depositor whose name appears in the Record of Depositors as at 15 June 2023 shall be eligible to attend the AGM or appoint proxy(ies) to attend and/or vote in his/her stead. Any changes in the entries in the Record of Depositors after the said date shall be disregarded in determining the rights of any person to attend and vote at the AGM.

Appointment of Proxy

3. A member of the Company, who is entitled to attend, participate and vote at the AGM, is entitled to appoint a proxy or attorney or in the case of a corporation, a duly authorised representative to participate in his/her place. A proxy may but need not be a member of the Company.
4. A member of the Company is entitled to appoint more than one (1) proxy to attend, participate and vote at the AGM.
5. Where a member of the Company is an authorised nominee as defined in the Securities Industry (Central Depositories) Act 1991 ("**Central Depositories Act**"), it may appoint more than one (1) proxy in respect of each securities account it holds with ordinary shares of the Company standing to the credit of the said securities account.
6. Where a member of the Company is an exempt authorised nominee, which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("**omnibus account**"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds. An exempt authorised nominee refers to an authorised nominee defined under the Central Depositories Act which is exempted from compliance with the provisions of Section 25A(1) of the Central Depositories Act.
7. Where a member appoints more than one (1) proxy, the proportion of shareholdings to be represented by each proxy must be specified in the instrument appointing the proxies.

8. A member who has appointed a proxy or attorney or authorised representative to attend, participate and vote at the AGM must request his/her proxy to register himself/herself for RPV at TIIH Online website at <https://tiih.online>. Please follow the procedures for the RPV in the **Administrative Guide** for the 30th AGM.

9. The appointment of proxy may be made in hard copy form or by electronic means in the following manner, and must be deposited with and received by the Company not less than forty-eight (48) hours before the time appointed for holding the AGM:-

(a) In hard copy form

In the case of appointment made in hard copy form, the Proxy Form must be deposited with the poll administrator of the Company at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or alternatively, its Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia.

(b) By electronic form

The Proxy Form can be electronically lodged with the poll administrator of the Company via TIIH Online website at <https://tiih.online>. Please refer to the **Administrative Guide** on the procedures for electronic lodgement of Proxy Form via TIIH Online.

10. Please ensure ALL the particulars as required in the Proxy Form are completed, signed and dated accordingly.
11. Last date and time for lodging the Proxy Form is Tuesday, 20 June 2023 at 11:00 a.m.
12. Any authority pursuant to which such appointment is made by a power of attorney must be deposited at the office of the poll administrator of the Company at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or its Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or alternatively, by electronic means via TIIH Online website at <https://tiih.online> not less than forty-eight (48) hours before the time appointed for holding the AGM. A copy of the power of attorney may be accepted provided that it is certified notarially and/or in accordance with the applicable legal requirements in the relevant jurisdiction in which it is executed.
13. For a corporate member who has appointed a representative, please deposit the certificate of appointment at the office of the poll administrator at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or its Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium,

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Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or alternatively, by electronic means via TIIH Online website at <https://tjih.online>. The certificate of appointment should be executed in the following manner:

- (a) If the corporate member has a common seal, the certificate of appointment should be executed under seal in accordance with the constitution of the corporate member.
- (b) If the corporate member does not have a common seal, the certificate of appointment is to be affixed with the rubber stamp of the corporate member (if any) and executed by:
 - (i) at least two (2) authorised officers, of whom one (1) shall be a director; or
 - (ii) any director and/or authorised officer(s) in accordance with the laws of the country under which the corporate member is incorporated.

EXPLANATORY NOTES:

A. Audited Financial Statements for the financial year ended 31 December 2022

The audited financial statements together with the Reports of the Directors and Auditors thereon are laid in accordance with Section 340(1)(a) of the Act for discussion only. They do not require shareholders' approval and hence, will not be put for voting.

B. Ordinary Resolutions 1 – 4: Re-election of Directors who retire in accordance with Rules 95(i) and 96 of the Company's Constitution and being eligible, have offered themselves for re-election

Rule 95(i) of the Company's Constitution provides that one-third (1/3) of the Directors, or, if their number is not a multiple of three (3), the number nearest to, but not exceeding one-third (1/3), shall retire from office at every AGM. All Directors shall retire from office once at least in each three (3) years but shall be eligible for re-election. Encik Shamsul Anuar Bin Abdul Majid, Encik Rozaini Bin Mohd Sani and Dato' Mohd Redza Shah Bin Abdul Wahid are to retire in accordance with Rule 95(i) of the Company's Constitution.

Rule 96 of the Company's Constitution provides that any casual vacancy occurring in the Board of Directors may be filled up by the Directors, but any person so chosen shall retain his office only until the next following AGM of the Company, at the close of which he shall retire, but at which he shall be eligible for re-election. Miss Lee Lai Fan, who was appointed on 7 July 2022, retires in accordance with Rule 96 of the Company's Constitution.

The profiles of the Directors who are standing for re-election are set out in the "Who Governs Us" section from pages 108 to 117 of the Integrated Annual Report 2022.

The Nomination and Remuneration Committee ("NRC") (save for the retiring Directors who have respectively abstained from the deliberation and voting on their own re-election) had expressed that they were satisfied with the Directors' active participation and contributions during deliberations at Board and Board Committees meetings. They had imparted their knowledge and experience in carrying out their roles and responsibilities as Directors. The NRC (save for the retiring Directors who have respectively abstained from the deliberation and voting on their own re-election) had recommended the re-election of the Directors standing for re-election under the proposed Ordinary Resolutions 1 to 4 above.

The Board, having considered the views and recommendations of the NRC, supports the recommendation of the re-election of all the Directors standing for re-election.

C. Ordinary Resolutions 5 and 6: Directors' Fees and Benefits payable to the NEDs

Pursuant to Section 230(1) of the Act, the fees and benefits payable to the Directors of a listed company and its subsidiaries shall have to be approved at a general meeting. In this respect, the Board agreed that the shareholders' approval shall be sought at the 30th AGM of the Company for the payment of Directors' Fees and benefits for the NEDs from the conclusion of the 30th AGM until the conclusion of the next AGM of the Company ("Relevant Period").

The Company had, at its 29th AGM, obtained approval from the shareholders in respect of the payment of Directors' Fees and Benefits to the NEDs for the period from 29 June 2022 until the 30th AGM.

In determining the estimated total amount of Directors' fees and benefits payable for the NEDs, the Board has considered various factors including among others, the number of scheduled and special meetings for the Board, Board Committees and boards of subsidiaries, based on the current number of NEDs. The amount also includes a contingency sum to cater for unforeseen circumstances such as additional unscheduled Board and Board Committees' meetings or such other meetings as deemed necessary by the Board and/or for the formation of additional Board Committees.

Details of the estimated Directors' Fees and benefits for the NEDs for the Relevant Period are as below. There are no changes to the rates as compared with those of the previous years.

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(I) Ordinary Resolution 5: Directors' Fees for the NEDs for the Relevant Period

Directors' Fees

| Directors' Fees | Chairman of the Board (RM per annum) | Member of the Board (RM per annum) |
|--|--------------------------------------|------------------------------------|
| Board of KPJ Healthcare Berhad | 220,000 | 120,000 |
| Board of Subsidiary (who are Directors of KPJ Healthcare Berhad) | Up to 25,000 | Up to 15,000 |

NOTE:

- (i) The payment of the Directors' Fees for nominee Directors representing and are employees of Johor Corporation will be paid to Johor Corporation as Corporate Fees.
- (ii) The Managing Director/Executive Director(s) does not receive any Directors' Fees.

(II) Ordinary Resolution 6: Benefits for the NEDs for the Relevant Period

Committee Fees

| Board Committee/Clinical Committee | Chairman of Committee (RM per annum) | Member of Committee (RM per annum) |
|---|--------------------------------------|------------------------------------|
| Audit Committee | 35,000 | 25,000 |
| Risk, Sustainability & Governance Committee | 20,000 | 15,000 |
| Nomination & Remuneration Committee | 20,000 | 15,000 |
| Investment Committee | 20,000 | 15,000 |
| Tender Committee | 20,000 | 15,000 |
| Group Medical Advisory and Clinical Governance Committee (who are Directors of KPJ Healthcare Berhad) | 20,000 | 15,000 |

NOTE:

The payment of Committee Fees will be paid to all Directors in the Board Committees except for the Managing Director/Executive Director(s) of the Company.

Meeting Allowances

| Meeting Allowances | Chairman of the Board and Committee (RM per meeting) | Member of the Board and Committee (RM per meeting) |
|---|--|--|
| Board of KPJ Healthcare Berhad | 4,000 | 3,000 |
| Audit Committee | 4,000 | 3,000 |
| Risk, Sustainability & Governance Committee | 3,000 | 2,000 |
| Nomination & Remuneration Committee | 3,000 | 2,000 |
| Investment Committee | 3,000 | 2,000 |
| Tender Committee | 3,000 | 2,000 |
| Group Medical Advisory and Clinical Governance Committee (who are Directors of KPJ Healthcare Berhad) | 4,000 | 3,000 |
| Board of Subsidiary (who are Directors of KPJ Healthcare Berhad) | 3,000 | 750 |

NOTE:

The payment of Meeting Allowances will be paid to all Directors in the Board and Board Committees except for the Managing Director/Executive Director(s) of the Company.

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Other Benefits

| Other Benefits | Chairman of the Board | Member of the Board |
|----------------|---|---|
| NED | Medical benefits from KPJ Hospitals only, company car and driver, technology devices and other claimable benefits | Medical benefits from KPJ Hospitals only, technology devices and other claimable benefits |

The proposed Ordinary Resolutions 5 and 6, if passed, will allow the payment of the Directors' Fees and benefits to the NEDs on a monthly/quarterly basis and/or when incurred within the Relevant Period. The Board is of the view that it is just and equitable for the NEDs to be paid the Directors' fees and benefits on a monthly/quarterly basis and/or as and when they are incurred, particularly after the Directors have discharged their responsibilities and rendered their services to the Company and its subsidiaries.

Any NEDs who are shareholders of the Company will abstain from voting on the aforesaid resolutions at the 30th AGM.

D. Ordinary Resolution 8: Authority to Issue and Allot Shares pursuant to Sections 75 and 76 of the Act

The proposed Ordinary Resolution 8, if passed, will empower the Directors of the Company to issue and allot up to ten percent (10%) of the total number of issued shares in the Company for the time being, pursuant to Sections 75 and 76 of the Act. This authority, unless revoked or varied by the Company in a general meeting, will expire at the conclusion of the next AGM or the expiration of the period within which the next AGM is required by law to be held, whichever is earlier.

The general mandate sought under the proposed Ordinary Resolution 8 is to renew the existing general mandate granted to the Directors at the 29th AGM of the Company held on 28 June 2022, and is sought to provide flexibility and to avoid any delay and cost in convening a general meeting for such issuance of shares for fund raising activities.

The Company did not issue any new shares under the general mandate which was approved at the 29th AGM.

The authority will provide flexibility for the Company and empower the Directors to allot and issue new shares in the Company for any possible fund raising activities, including but not limited to placement of shares, funding for future investment project(s) and/or acquisitions of assets and/or working capital.

The Company is also seeking shareholders' approval to waive their statutory pre-emptive rights under Section 85 of the Act and to allow Company Directors to allot new shares without first offering them to existing shareholders in proportion to their holdings pursuant to the general mandate.

E. Ordinary Resolution 9: Proposed Renewal of the Existing Shareholders' Mandate for RRPTs of Revenue or Trading Nature

The proposed Ordinary Resolution 9, if passed, will enable the Group to enter into RRPTs of revenue or trading nature, the particulars of which are set out in the Circular to Shareholders dated 27 April 2023 in relation to the Proposed Renewal of the Existing Shareholders' Mandate for RRPTs of Revenue or Trading Nature. The said Circular to Shareholders is available on our corporate website at <https://kpj.listedcompany.com/ar.html>. The procurement of the above proposed shareholders' mandate will substantially reduce administrative time, effort and expenses associated with the convening of separate general meetings to seek shareholders' approval as and when potential RRPTs arise.

Please refer to the details in the Circular to Shareholders dated 27 April 2023 for the proposed renewal of the existing shareholders' mandate for RRPTs of Revenue or Trading Nature.



A JCORP Company

KPJ HEALTHCARE BERHAD
Registration No. 199201015575 (247079-M)

ADMINISTRATIVE GUIDE FOR SHAREHOLDERS

| | |
|-------------------------|---|
| Meeting | : 30 th Annual General Meeting (“AGM”) of KPJ Healthcare Berhad (“KPJ” or the “Company”) |
| Day, Date | : Thursday, 22 June 2023 |
| Time | : 11.00 a.m. |
| Meeting Platform | : Online virtual meeting using the remote participation and voting (“RPV”) facilities of TIIH Online website at https://tiih.online or https://tiih.com.my (Domain registration number with MYNIC: D1A282781) |

1. No members/proxies/corporate representatives from the public will be allowed to be physically present at the premises of the company, the poll administrator or the venue where the chairman will be for the purpose of the 30th AGM.
2. In respect of deposited securities, only a depositor whose name appears in the record of depositors as at 15 June 2023 shall be eligible to participate at the 30th AGM or appoint proxy(ies) or corporate representative to participate and vote in his/her stead.
3. As shareholders, please register your attendance and exercise your rights as shareholders at the 30th AGM remotely using the aforesaid RPV facilities. If you are appointing a proxy or corporate representative to attend, participate, speak and vote on your behalf, please request your proxy or corporate representative to register himself/herself for the aforesaid RPV facilities in accordance with the procedures as set out below.

APPOINTMENT OF PROXY OR CORPORATE REPRESENTATIVE

4. If you are unable to attend the 30th AGM, you are encouraged to appoint a proxy or the chairman of the meeting as your proxy. Please indicate your voting instructions in the proxy form.
5. If you wish to participate in the 30th AGM yourself, please do not submit any proxy form for the 30th AGM. You will not be allowed to participate in the 30th AGM together with the appointed proxy.
6. Accordingly, proxy forms and/or documents relating to the appointment of proxy/corporate representative for the 30th AGM whether in hard copy or by electronic means shall be deposited or submitted in the following manner not less than forty-eight (48) hours before the time appointed for holding the 30th AGM i.e. not later than **Tuesday, 20 June 2023 at 11:00 a.m.**

(A) in hard copy form

In the case of an appointment made in hard copy form, the proxy form must be deposited at the office of the poll administrator at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or its customer service centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia.

(B) by electronic form

The proxy form can be electronically lodged with the poll administrator of the company via TIIH online website at <https://tiih.Online>. The steps to submit your proxy form via tiih online are summarised under item 13A(c) below.

POLL VOTING

7. The voting at the 30th AGM will be conducted by poll in accordance with Paragraph 8.29A of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad. The Company has appointed Tricor Investor & Issuing House Services Sdn Bhd as Poll Administrator to conduct the poll by way of electronic voting (e-voting).
8. Members/proxies/corporate representatives can proceed to vote on the resolutions at any time from the start of the 30th AGM at **11:00 a.m.** on **Thursday, 22 June 2023** until the time when **the Chairman announces the closure** of the voting session at the 30th AGM. Kindly refer to item 13B(c) below for guidance on how to vote remotely via TIIH Online.
9. Upon closure of the voting session for the 30th AGM, the scrutineers will verify the poll results, followed by the Chairman's declaration of the poll results.

REMOTE PARTICIPATION AND VOTING ("RPV") FACILITIES

10. The RPV facilities are available on TIIH Online website at <https://tiih.online> or <https://tiih.com.my> (Domain registration number with MYNIC: D1A282781).
11. Members/proxies/corporate representatives are to attend, speak (in the form of real-time submission of typed text) and vote remotely at the 30th AGM using the RPV facilities of TIIH Online.
12. Questions may be submitted before or during the 30th AGM using the RPV facilities. The Board or Management of the Company will endeavour to respond to your questions during the 30th AGM.

PROCEDURES TO PARTICIPATE AND VOTE REMOTELY USING TIIH ONLINE

13. Please read and follow the procedures below to participate and vote at the 30th AGM remotely:-

A. Before the AGM

| | |
|---|--|
| (a) New User Sign Up | <ul style="list-style-type: none">• Access the website at https://tiih.online.• Sign-up as a new user under "e-Services". Please refer to the tutorial guide posted on the homepage for details and assistance.• For individual shareholders:-<ul style="list-style-type: none">- Select "Create Account by Individual Holder".- Registration will be verified and you will be notified via email within one (1) working day.• For corporation or institutional shareholders:-<ul style="list-style-type: none">- The authorised or nominated representative of the corporation or institutional shareholder to select "Create Account by Representative of Corporate Holder".- Registration will be verified and you will be notified via email within one (1) to two (2) working days.• If you are already a user of TIIH Online, you are not required to sign-up again. |
| (b) Submit your request to attend the 30 th AGM remotely | <ul style="list-style-type: none">• Registration is open from Thursday, 27 April 2023 at 11:00 a.m. until the day of the 30th AGM on Thursday, 22 June 2023.• Access the website at https://tiih.online.• Login with your user ID (email address) and password.• Select the Corporate Event: "(Registration) KPJ Healthcare Berhad AGM 2023".• Read and agree to the Terms & Conditions and confirm the Declaration.• Select "Register for Remote Participation and Voting".• Review your registration and proceed to register.• System will send an email to notify that your registration for remote participation is received and will be verified.• After verification of your registration against the Record of Depositors as at 15 June 2023, the system will send you an email after 20 June 2023 to notify the approval or rejection of your registration for remote participation.• Should your application to join the 30th AGM be approved, we will make available to you the rights to join the meeting and to vote remotely. Your login to TIIH Online on the day of meeting will indicate your presence at the virtual meeting. <p><i>(Note: Please allow sufficient time for the approval of TIIH Online new user and for the RPV registration)</i></p> |

A. Before the AGM (Cont'd)

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|--|--|
| <p>(c) Submission of Proxy Forms and/or documents relating to the appointment of proxy/corporate representative/ attorney electronically</p> | <ul style="list-style-type: none"> The Proxy Form is to be lodged not less than forty-eight (48) hours before the meeting i.e. before Tuesday, 20 June 2023 at 11:00 a.m. <p>Steps for Individual Shareholders</p> <ul style="list-style-type: none"> Access the website at https://tiih.online. Login with your user ID (email address) and password. Select the Corporate Event: "KPJ Healthcare Berhad AGM 2023 - Submission of Proxy Form". Read and agree to the Terms and Conditions and confirm the Declaration. Insert your CDS account number and indicate the number of voting shares to be represented by your proxy(ies). Indicate your voting instructions – FOR or AGAINST. Otherwise, your proxy will vote on your behalf. Review and confirm your proxy(ies) appointment. Print the Proxy Form for your record. <p>Steps for Body Corporate or Institutional Shareholders</p> <ul style="list-style-type: none"> Access the website at https://tiih.online. Login with your user ID (email address) and password. Select the Corporate Event: "KPJ Healthcare Berhad AGM 2023 - Submission of Proxy Form". Read and agree to the Terms and Conditions and confirm the Declaration. Download the file format for "Submission of Proxy Form" in accordance with the Guidance Note set therein. Prepare the file for the appointment of proxy by inserting the required data. Upload the duly completed proxy appointment file. Select "Submit" to complete your submission. Print the confirmation report of your submission for your record. <p><i>(Note: The representative of a corporation or institutional shareholder must register as a user in accordance with the steps above before he/she can subscribe to this corporate holder electronic proxy submission. Please contact our Poll Administrator, if you need clarifications on the user registration)</i></p> |
| <p>(d) Submit your questions electronically before the 30th AGM</p> | <ul style="list-style-type: none"> Access the website at https://tiih.online. Login with your user ID (email address) and password. At the Corporate Event: "(Registration) KPJ Healthcare Berhad AGM 2023", select "Submit Question". |

B. On the AGM Day (22 June 2023)

| | |
|--|---|
| <p>(a) Login to TIIH Online</p> | <ul style="list-style-type: none"> Login with your user ID and password for remote participation at the 30th AGM at any time from 10:00 a.m. i.e. 1 hour before the commencement of the 30th AGM at 11:00 a.m. on Thursday, 22 June 2023. |
| <p>(b) Participate online</p> | <ul style="list-style-type: none"> Select the Corporate Event: "(Live Stream Meeting) KPJ Healthcare Berhad AGM 2023" to engage in the proceedings of the meeting remotely. If you have any questions for the Board of Directors/Management of the Company, you may type your questions in the "Query Box" (on the right-hand side of your screen) and click "Submit". The Board of Directors/Management of the Company will endeavour to respond to your questions during the 30th AGM. <p><i>(Note: The quality of your connection to the live streaming is dependent on the bandwidth and stability of the internet connection at your location and the device you use)</i></p> |
| <p>(c) Online remote voting</p> | <ul style="list-style-type: none"> You may vote at any time from the start of the 30th AGM at 11:00 a.m. until the time when the Chairman announces the closure of the voting session at the 30th AGM. Select the Corporate Event: "(Remote Voting) KPJ Healthcare Berhad AGM 2023" or if you are on the live stream meeting page, you can select "GO TO REMOTE VOTING PAGE" button below the Query Box. Read and agree to the Terms & Conditions and confirm the Declaration. Select the CDS account number (tick the box) that represents your shareholdings. Indicate your votes for the resolutions that are tabled for voting. Review your votes cast and click "Confirm" to submit your votes. You may choose to download document (of your votes) for record. |
| <p>(d) End of remote participation</p> | <ul style="list-style-type: none"> Upon the announcement by the Chairman on the closure of the 30th AGM, the live streaming will end. |

14. In the event you encounter any issues with logging-in, connection to the live stream meeting or online voting on the meeting day, please call the Help Line at 011-40805616 / 011-40803168 / 011-40803169 / 011-40803170 for assistance or e-mail to tiih.online@my.tricorglobal.com for assistance.

RESULTS OF THE VOTING

15. The poll vote results of the resolutions proposed at the 30th AGM will be announced at the 30th AGM and subsequently via an announcement to Bursa Malaysia Securities Berhad, which is available at www.bursamalaysia.com.

INTEGRATED ANNUAL REPORT 2022 AND OTHER AGM DOCUMENTS

16. The following documents are available on the Company's website at <https://kpj.listedcompany.com/ar.html>

- (a) Integrated Annual Report 2022
- (b) Sustainability Report 2022
- (c) Circular to Shareholders in relation to the Proposed Renewal of Existing Shareholders' Mandate for Recurrent Related Party Transactions of Revenue and Trading Nature
- (d) Corporate Governance Report 2022
- (e) Notice of AGM, Proxy Form and Administrative Guide for Shareholders

17. We encourage viewing the e-versions of the above documents. If a printed copy of any of items 16(a), 16(b) and 16(c) above is required, please send an email to our Share Registrar at suhaila.sabar@waqafannur.com.my. Please indicate your name, NRIC No./Passport No./Registration No., CDS account number, mailing address and contact number when making the request. You may also request a printed copy of any of items 16(a), 16(b) and 16(c) above via TIIH Online at <https://tiih.online> by selecting "Request for Annual report" under "Investor Services".

NO DOOR GIFTS/FOOD VOUCHERS

18. There will be no distribution of gifts or vouchers in conjunction with the 30th AGM.

19. The Company would like to thank all its shareholders for their kind co-operation and understanding in these challenging times.

RECORDING OR PHOTOGRAPHY

20. Recording or photography of the proceedings of the 30th AGM is strictly prohibited.

COMMUNICATION GUIDE

21. Shareholders are reminded to monitor the Company's website and announcements for any changes relating to the 30th AGM arrangements.

ENQUIRIES

22. If you need any assistance, please contact the following persons during office hours, Mondays to Fridays from 9.00 a.m. to 5.30 p.m. (except on public holidays):

Tricor Investor & Issuing House Services Sdn. Bhd.

General Line : +603-2783 9299

Fax Number : +603-2783 9222

Email : is.enquiry@my.tricorglobal.com

Contact persons :

Mohammad Amirul Iskandar : +603-2783 9263 / email: Mohammad.Amirul@my.tricorglobal.com

Mohamad Khairudin Bin Tajudin : +603-2783 7973 / email: Mohamad.Khairudin@my.tricorglobal.com