

Registration No.

199201015575 (247079-M)

KPJ HEALTHCARE BERHAD
(Incorporated in Malaysia)

**UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
FOR THE QUARTER AND FINANCIAL PERIOD ENDED 30 SEPTEMBER 2025**

Registration No.

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KPJ HEALTHCARE BERHAD

(Incorporated in Malaysia)

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE FINANCIAL PERIOD ENDED 30 SEPTEMBER 2025

	Note	Individual Quarter			For the		
		3 months ended			financial period ended		
		30.09.2025	30.09.2024	Var	30.09.2025	30.09.2024	Var
		RM'000	RM'000	%	RM'000	RM'000	%
			(Restated)			(Restated)	
<u>Continuing operations</u>							
Revenue		1,116,197	1,027,590	9	3,106,871	2,854,736	9
Cost of sales		(623,060)	(560,230)	(11)	(1,746,410)	(1,598,684)	(9)
Gross profit		493,137	467,360	6	1,360,461	1,256,052	8
Administrative expenses		(323,152)	(305,977)	(6)	(905,009)	(826,496)	(9)
Other income		9,788	8,505	15	24,471	20,460	20
Zakat		(739)	(913)	19	(5,031)	(4,758)	(6)
Operating profit		179,034	168,975	6	474,892	445,258	7
Finance income		4,711	5,181	(9)	13,398	17,393	(23)
Finance costs							
- Borrowings		(20,007)	(21,362)	6	(58,406)	(66,102)	12
- Lease liabilities		(28,024)	(26,679)	(5)	(83,211)	(80,828)	(3)
Finance costs - net		(43,320)	(42,860)	(1)	(128,219)	(129,537)	1
Share of results of associates, net of tax		16,216	13,604	19	33,646	33,957	(1)
Profit before tax		151,930	139,719	9	380,319	349,678	9
Tax	B5	(46,235)	(43,529)	(6)	(117,436)	(106,655)	(10)
Profit for the financial period from continuing operations		105,695	96,190	10	262,883	243,023	8
<u>Discontinued operations</u>							
(Loss)/Profit for the financial period from discontinued operations		-	(268)	100	(94)	32,103	>(100)

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UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE FINANCIAL PERIOD ENDED 30 SEPTEMBER 2025 (CONTINUED)

	Individual Quarter			For the		
	3 months ended			financial period ended		
	30.09.2025	30.09.2024	Var	30.09.2025	30.09.2024	Var
	RM'000	RM'000	%	RM'000	RM'000	%
		(Restated)			(Restated)	
Net profit for the financial period	105,695	95,922	10	262,789	275,126	(4)
Other comprehensive income for the financial period, net of tax:						
- from continuing operations	1,620	4,757	(66)	840	(2,423)	>100
- from discontinued operations	-	2,323	(100)	(5,876)	1,453	>(100)
Total comprehensive income for the financial period	107,315	103,002	4	257,753	274,156	(6)
Profit for the financial period attributable to:						
Owners of the Company						
- continuing operations	93,912	86,296	9	233,124	215,175	8
- discontinued operations	-	(270)	100	(94)	18,125	>(100)
Non-controlling interests						
- continuing operations	11,783	9,896	19	29,759	27,848	7
- discontinued operations	-	-	-	-	13,978	(100)
	105,695	95,922	10	262,789	275,126	(4)
Total comprehensive income for the financial period attributable to:						
Owners of the Company						
- continuing operations	95,348	91,053	5	233,731	212,073	10
- discontinued operations	-	2,053	(100)	(5,970)	20,257	>(100)
Non-controlling interests						
- continuing operations	11,967	9,896	21	29,992	27,847	8
- discontinued operations	-	-	-	-	13,979	(100)
	107,315	103,002	4	257,753	274,156	(6)

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**UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE
INCOME FOR THE FINANCIAL PERIOD ENDED 30 SEPTEMBER 2025 (CONTINUED)**

	Individual Quarter			For the		
	3 months ended			financial period ended		
	30.09.2025	30.09.2024	Var	30.09.2025	30.09.2024	Var
	RM	RM	%	RM	RM	%
		(Restated)			(Restated)	
Dividend per share (sen)	1.05	1.00	5	3.00	3.00	-
Earnings per share attributable to Owners of the Company:						
Basic (sen)						
- continuing operations	2.15	1.98		5.34	4.93	
- discontinued operations	-	(0.01)		-	0.41	

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UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION AS AT 30 SEPTEMBER 2025

	<u>Note</u>	<u>30.09.2025</u> RM'000	<u>31.12.2024</u> RM'000 Audited
<u>ASSETS</u>			
<u>Non-current assets</u>			
Property, plant and equipment	A9	2,990,017	2,949,155
Right-of-use assets		1,742,536	1,640,014
Investment properties		357,410	357,453
Intangible assets		194,214	195,428
Investment in associates		546,083	530,062
Equity instruments classified as FVOCI*		1,450	1,450
Deferred tax assets		104,135	105,938
Trade and other receivables		29,927	19,463
		<u>5,965,772</u>	<u>5,798,963</u>
<u>Current assets</u>			
Inventories		95,302	80,001
Trade and other receivables		867,962	781,514
Tax recoverable		121,414	121,756
Deposits, bank and cash balances		703,024	613,976
Dividends receivable		8,088	7,031
		<u>1,795,790</u>	<u>1,604,278</u>
Total assets		<u>7,761,562</u>	<u>7,403,241</u>
<u>EQUITY AND LIABILITIES</u>			
<u>Current liabilities</u>			
Trade and other payables		820,516	828,026
Contract liabilities		98,443	83,196
Current tax liabilities		7,058	6,993
Borrowings	B7	375,189	328,992
Lease liabilities		37,467	46,412
Dividend payable		45,825	3,200
		<u>1,384,498</u>	<u>1,296,819</u>
Net current assets		<u>411,292</u>	<u>307,459</u>

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UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION AS AT 30 SEPTEMBER 2025 (CONTINUED)

	<u>Note</u>	<u>30.09.2025</u> RM'000	<u>31.12.2024</u> RM'000 Audited
<u>Non-current liabilities</u>			
Borrowings	B7	1,349,894	1,347,266
Lease liabilities		2,087,665	1,949,135
Deferred tax liabilities		61,818	58,906
Provision for retirement benefits		2,256	2,179
Deposits		11,026	11,338
		<u>3,512,659</u>	<u>3,368,824</u>
Total liabilities		<u>4,897,157</u>	<u>4,665,643</u>
Net assets		<u>2,864,405</u>	<u>2,737,598</u>
<u>Equity attributable to Owners of the Company</u>			
Share capital		999,190	999,190
Less: Treasury shares		(155,310)	(155,310)
Reserves		1,791,196	1,692,781
		<u>2,635,076</u>	<u>2,536,661</u>
Non-controlling interests		229,329	200,937
Total equity		<u>2,864,405</u>	<u>2,737,598</u>
Total equity and liabilities		<u><u>7,761,562</u></u>	<u><u>7,403,241</u></u>
Net assets per share attributable to Owners of the Company (RM)		<u>0.58</u>	<u>0.56</u>

* "FVOCI" refers to fair value through other comprehensive income

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UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE FINANCIAL PERIOD ENDED 30 SEPTEMBER 2025

		Non-distributable							Distributable			
	Number of shares	Share capital '000	Treasury shares RM'000	LTIP* reserve RM'000	Merger reserve RM'000	FVOCI reserve RM'000	Exchange reserve RM'000	Revaluation reserve RM'000	Retained earnings RM'000	Total RM'000	Non- controlling interests RM'000	Total equity RM'000
At 1 January 2025	4,526,608	999,190	(155,310)	-	(3,367)	814	4,141	227,866	1,463,327	2,536,661	200,937	2,737,598
Comprehensive income:												
Profit for the financial period	-	-	-	-	-	-	-	-	233,030	233,030	29,759	262,789
Other comprehensive income ("OCI"):												
Group's OCI												
- currency translation differences of foreign subsidiaries	-	-	-	-	-	-	(4,844)	-	-	(4,844)	233	(4,611)
Share of OCI from associates:												
- currency translation differences	-	-	-	-	-	-	(425)	-	-	(425)	-	(425)
Total OCI	-	-	-	-	-	-	(5,269)	-	-	(5,269)	233	(5,036)
Total comprehensive income	-	-	-	-	-	-	(5,269)	-	233,030	227,761	29,992	257,753
	4,526,608	999,190	(155,310)	-	(3,367)	814	(1,128)	227,866	1,696,357	2,764,422	230,929	2,995,351

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UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE FINANCIAL PERIOD ENDED 30 SEPTEMBER 2025 (CONTINUED)

		Non-distributable							Distributable			
	Number of shares	Share capital '000	Treasury shares RM'000	LTIP* reserve RM'000	Merger reserve RM'000	FVOCI reserve RM'000	Exchange reserve RM'000	Revaluation reserve RM'000	Retained earnings RM'000	Total RM'000	Non- controlling interests RM'000	Total equity RM'000
Transactions with Owners:												
LTIP* expenses during the financial period	-	-	-	1,583	-	-	-	-	-	1,583	-	1,583
Dividends on ordinary shares	-	-	-	-	-	-	-	-	(130,929)	(130,929)	-	(130,929)
Dividends paid to non-controlling interest of a subsidiary	-	-	-	-	-	-	-	-	-	-	(1,600)	(1,600)
Total transactions with Owners	-	-	-	1,583	-	-	-	-	(130,929)	(129,346)	(1,600)	(130,946)
At 30 September 2025	4,526,608	999,190	(155,310)	1,583	(3,367)	814	(1,128)	227,866	1,565,428	2,635,076	229,329	2,864,405

* "LTIP" refers to long-term incentive plan

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UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE FINANCIAL PERIOD ENDED 30 SEPTEMBER 2025 (CONTINUED)

		Non-distributable						Distributable			
	Number of shares '000	Share capital RM'000	Treasury shares RM'000	Merger reserve RM'000	FVOCI reserve RM'000	Exchange reserve RM'000	Revaluation reserve RM'000	Retained earnings RM'000	Total RM'000	Non- controlling interests RM'000	Total equity RM'000
At 1 January 2024	4,526,608	999,190	(155,310)	(3,367)	49	11,404	228,267	1,302,931	2,383,164	144,988	2,528,152
Comprehensive income:											
Profit for the financial period	-	-	-	-	-	(1,580)	-	234,880	233,300	41,826	275,126
Other comprehensive income ("OCI"):											
Group's OCI											
- currency translation differences of foreign subsidiaries	-	-	-	-	-	7,358	-	(1,580)	5,778	-	5,778
Share of OCI from associates:											
- currency translation differences	-	-	-	-	-	(6,748)	-	-	(6,748)	-	(6,748)
Total OCI	-	-	-	-	-	610	-	(1,580)	(970)	-	(970)
Total comprehensive income	-	-	-	-	-	(970)	-	233,300	232,330	41,826	274,156
Transactions with Owners:											
Dividends on ordinary shares	-	-	-	-	-	-	-	(130,929)	(130,929)	-	(130,929)
At 30 September 2024	4,526,608	999,190	(155,310)	(3,367)	49	10,434	228,267	1,405,302	2,484,565	186,814	2,671,379

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**UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
FOR THE FINANCIAL PERIOD ENDED 30 SEPTEMBER 2025**

	<u>30.09.2025</u> RM'000	<u>30.09.2024</u> RM'000 Restated
OPERATING ACTIVITIES		
Profit before tax		
- continuing operations	380,319	349,678
- discontinued operations	170	32,511
	<u>380,489</u>	<u>382,189</u>
Adjustments for:		
Share of results of associates	(33,646)	(33,957)
Finance income	(13,398)	(17,408)
Finance costs		
- Borrowings	58,406	66,925
- Lease liabilities	83,211	80,828
Gain on disposal of a subsidiary	(3,211)	-
Long-term incentive plan	1,583	-
Property, plant and equipment:		
- Depreciation	168,120	154,006
- Written-off	720	225
- Gain/(Loss) on disposals	(296)	16
Right-of-use assets:		
- Amortisation	57,130	51,411
- Gain on lease modification	(3,067)	-
Intangible assets:		
- Amortisation of software development expenditure	1,463	1,863
- Impairment of goodwill	4	-
Inventories written-off	429	379
Provision for retirement benefits	135	135
Provisional of extinguishment of net liabilities	-	(40,302)
	<u>698,072</u>	<u>646,310</u>
Operating changes before working capital changes		
Changes in working capital:		
Inventories	(16,487)	(4,900)
Receivables	(105,825)	(121,054)
Payables	39,326	132,248
Contract liabilities	15,447	6,960
	<u>630,533</u>	<u>659,564</u>
Cash flows generated from operations		
Income tax refund	2,549	-
Income tax paid	(121,160)	(105,230)
	<u>511,922</u>	<u>554,334</u>
Net cash generated from operating activities		

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**UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
FOR THE FINANCIAL PERIOD ENDED 30 SEPTEMBER 2025 (CONTINUED)**

	<u>30.09.2025</u> RM'000	<u>30.09.2024</u> RM'000 Restated
INVESTING ACTIVITIES		
Additions to property, plant and equipment	(170,839)	(247,663)
Proceeds from disposal of property, plant and equipment	1,009	375
Cash outflow from disposal of a subsidiary	(1,799)	-
Interest received	13,398	17,393
Decrease in deposits with licensed banks with maturity of more than 3 months	1,289	99,973
Dividends received from associates	24,538	20,334
	<u> </u>	<u> </u>
Net cash used in investing activities	(132,404)	(109,588)
	<u> </u>	<u> </u>
FINANCING ACTIVITIES		
Dividends paid to non-controlling interests	(4,800)	(3,200)
Borrowings:		
- Drawdowns	51,319	68,416
- Repayments	(76,891)	(207,203)
Payment of lease liabilities	(121,395)	(111,581)
Interest paid	(58,406)	(66,906)
Dividends paid to shareholders	(85,104)	(87,286)
Decrease in designated accounts	2,553	46,950
	<u> </u>	<u> </u>
Net cash used in financing activities	(292,724)	(360,810)
	<u> </u>	<u> </u>
Net increase in cash and cash equivalents	86,794	83,936
Currency translation differences	50	1,000
Cash and cash equivalents at beginning of the financial period	594,304	552,503
	<u> </u>	<u> </u>
Cash and cash equivalents at end of the financial period	681,148	637,439
	<u> </u>	<u> </u>

* During the financial period, the Group acquired assets under hire purchase amounting to RM32,560,00 (2024: RMNil) resulting to addition to property, plant and equipment totalling RM203,399,000 (2024: RM247,663,000).

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**UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
FOR THE FINANCIAL PERIOD ENDED 30 SEPTEMBER 2025 (CONTINUED)**

Cash and cash equivalents in the statement of cash flows comprises the following amounts from the statement of financial position:

	<u>30.09.2025</u>	<u>30.09.2024</u>
	RM'000	RM'000
Deposits, bank and cash balances	703,024	729,421
Less:		
Overdraft	(20,255)	(24,587)
Deposits with licensed banks with maturity of more than 3 months	(1,621)	(2,897)
Designated accounts ("FSRA")	-	(64,498)
Cash and cash equivalents at end of the financial period	<u>681,148</u>	<u>637,439</u>

KPJ HEALTHCARE BERHAD
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**A NOTES TO THE INTERIM FINANCIAL REPORT
FOR THE THIRD QUARTER AND FINANCIAL PERIOD ENDED 30 SEPTEMBER
2025**

A1 BASIS OF PREPARATION

These interim financial statements have been prepared in accordance with MFRS134 "*Interim Financial Reporting*", the MFRS Accounting Standards, IFRS Accounting Standards, the requirements of the Companies Act 2016 in Malaysia and paragraph 9.22 of the Bursa Malaysia Listing Requirements.

The interim financial report should be read in conjunction with the audited financial statements of the Group for the financial year ended 31 December 2024.

ACCOUNTING POLICIES

The accounting policies are consistent with those adopted in audited annual financial statements for the financial year ended 31 December 2024.

The amendment to the standards that is effective beginning on 1 January 2025 but not relevant to the Group is as follow:

Amendments to MFRS 121: Lack of Exchangeability

The standards and amendments to standards that have been issued but not yet effective are disclosed below:

Description	Effective for annual periods beginning on or after
Amendments to MFRS 9 and MFRS 7: Classification and Measurement of Financial Instruments	1 January 2026
Amendments to MFRS 9 and MFRS 7: Contract Referencing Nature-Dependent Electricity	1 January 2026
Annual Improvement to MFRSs - Volume 11:	1 January 2026
MFRS 1: Hedge accounting by a first-time adopter	
MFRS 7: Gain or loss on derecognition	
MFRS 9: Derecognition of lease liabilities and transaction price	
MFRS 10: Determination of a 'de facto agent'	
MFRS 107: Cost method	
MFRS 18: Presentation and Disclosure in Financial Statements	1 January 2027
MFRS 19: Subsidiaries without Public Accountability: Disclosures	1 January 2027
Amendments to MFRS 19: Subsidiaries without Public Accountability: Disclosures	1 January 2027
Amendments to MFRS 10 and MFRS 128: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Deferred

The Group intends to adopt these standards when they become effective. The Directors of the Company do not anticipate that the application of these standards will have a significant impact on the Group's financial statements, except for the presentation and disclosure required by MFRS 18 which introduces new categories and subtotals in the statement of profit or loss. It also requires disclosure of management-defined performance measures and includes new requirements for the location, aggregation and disaggregation of financial information.

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**A NOTES TO THE INTERIM FINANCIAL REPORT
FOR THE THIRD QUARTER AND FINANCIAL PERIOD ENDED 30 SEPTEMBER
2025 (CONTINUED)**

A2 AUDIT REPORT OF THE PRECEDING ANNUAL FINANCIAL STATEMENTS

The audit report of the annual financial statements for the financial year ended 31 December 2024 was unqualified.

A3 SEASONALITY OR CYCLICALITY OF OPERATIONS

The business operations have not been significantly affected by any seasonal or cyclical trend.

A4 UNUSUAL ITEMS AFFECTING ASSETS, LIABILITIES, EQUITY, NET INCOME OR CASH FLOWS

There were no material unusual items during the current quarter and financial period other than disclosed in the condensed consolidated interim financial statements.

A5 MATERIAL CHANGE IN ACCOUNTING ESTIMATES

There were no material changes in estimates of the amounts reported in the recent audited financial statements of the Group for the financial year ended 31 December 2024 that may have a material effect in the current financial period under review.

A6 DEBT AND EQUITY SECURITIES

There has been no issuance or repayments of debt and equity securities during the current quarter and financial period under review other than as disclosed in Note B7.

A7 DIVIDENDS PAID

The Company paid the following dividends for the financial year ending 31 December 2025 and 31 December 2024:

	RM'000
<u>In respect of the financial year ending 31 December 2025:</u>	
First interim single tier dividend of 1.05 sen per share paid on 18 April 2025	45,825
Special interim single tier dividend of 0.10 sen per share paid on 18 April 2025	4,364
Second interim single tier dividend of 0.80 sen per share paid on 11 July 2025	34,915
Third interim single tier dividend of 1.05 sen per share paid on 10 October 2025	45,825
	<hr/>
	130,929
	<hr/>

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**A NOTES TO THE INTERIM FINANCIAL REPORT
FOR THE THIRD QUARTER AND FINANCIAL PERIOD ENDED 30 SEPTEMBER
2025 (CONTINUED)**

A7 DIVIDENDS PAID (CONTINUED)

The Company paid the following dividends for the financial year ending 31 December 2025 and 31 December 2024: (continued)

	RM'000
<u>In respect of the financial year ended 31 December 2024:</u>	
First interim single tier dividend of 1.00 sen per share paid on 29 March 2024	43,643
Second interim single tier dividend of 1.00 sen per share paid on 5 July 2024	43,643
Third interim single tier dividend of 1.00 sen per share paid on 4 October 2024	43,643
Fourth interim single tier dividend of 1.15 sen per share paid on 27 December 2024	50,190
	<u>181,119</u>

A8 SEGMENT REPORTING

Operating segments are reported in a manner consistent with the internal management reporting provided to the chief operating decision maker ("CODM"), which is the KPJ Group Management Committee ("KGMC"). The KGMC considers the business by geographical location. The reportable segments have been identified as follows:

Continuing Operations

- i. Malaysia - All healthcare activities including the private hospitals, pathology and laboratory services and distribution of pharmaceutical, medical and consumer healthcare products.
- ii. Others - Operating segments involved in provision of hospital and retirement village services in Thailand and Australia, a private university and colleges of nursing and allied health and other similar activities in Malaysia, none of which are individually significant to warrant separate disclosure per quantitative thresholds required by MFRS 8.

Discontinued Operations

- i. Australia - Provision of aged care services, where the disposal was completed on 31 January 2024.
- ii. Bangladesh - Provision of hospital services. As part of a strategic portfolio review, the Group decided to exit the business. The disposal was completed on 19 June 2025.

Segment results, assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. The KGMC assesses the performance of the operating segments based on earnings before interest, tax, depreciation and amortisation ("EBITDA") and profit after tax.

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A NOTES TO THE INTERIM FINANCIAL REPORT FOR THE THIRD QUARTER AND FINANCIAL PERIOD ENDED 30 SEPTEMBER 2025 (CONTINUED)

A8 SEGMENT REPORTING (CONTINUED)

Individual quarter 3 months ended

	<u>Malaysia</u> RM'000	<u>Others</u> RM'000	<u>Total</u> <u>segments</u> RM'000	<u>Adjustments</u> <u>and</u> <u>eliminations</u> RM'000	<u>Total</u> RM'000
<u>30 September 2025</u>					
<u>Revenue</u>					
Revenue from external customers	1,101,249	15,990	1,117,239	(1,042)	1,116,197
<u>Results</u>					
Depreciation and amortisation	(76,763)	(2,294)	(79,057)	120	(78,937)
Finance costs (net)	(40,987)	(2,660)	(43,647)	327	(43,320)
Share of results of associates, net of tax	6,988	9,228	16,216	-	16,216
Profit before tax	140,168	11,748	151,916	14	151,930
Tax	(46,139)	(96)	(46,235)	-	(46,235)
Profit after tax	94,029	11,652	105,681	14	105,695
EBITDA	257,918	16,702	274,620	(433)	274,187
Total assets	7,646,875	269,331	7,916,206	(154,644)	7,761,562
Total liabilities	4,677,277	374,564	5,051,841	(154,684)	4,897,157
Additions to property, plant and equipment	68,572	3,189	71,761	-	71,761

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A NOTES TO THE INTERIM FINANCIAL REPORT FOR THE THIRD QUARTER AND FINANCIAL PERIOD ENDED 30 SEPTEMBER 2025 (CONTINUED)

A8 SEGMENT REPORTING (CONTINUED)

Individual quarter 3 months ended (continued)

	Continuing operations					Discontinued operations	Total
	Malaysia RM'000	Others RM'000	Total segments RM'000	Adjustments and eliminations RM'000	Sub-total RM'000	operations RM'000	Total RM'000
<u>30 September 2024</u>							
<u>Revenue</u>							
Revenue from external customers	1,015,754	12,578	1,028,332	(742)	1,027,590	5,242	1,032,832
<u>Results</u>							
Depreciation and amortisation	(68,858)	(2,032)	(70,890)	120	(70,770)	(217)	(70,987)
Finance costs (net)	(40,610)	(2,509)	(43,119)	259	(42,860)	(255)	(43,115)
Share of results of associates, net of tax	7,906	5,698	13,604	-	13,604	-	13,604
Profit/(Loss) before tax	134,413	5,377	139,790	(71)	139,719	(153)	139,566
Tax	(43,446)	(83)	(43,529)	-	(43,529)	(115)	(43,644)
Profit/(Loss) after tax	90,967	5,294	96,261	(71)	96,190	(268)	95,922
EBITDA	243,881	9,918	253,799	(450)	253,349	319	253,668
Total assets	7,223,647	242,740	7,466,387	(149,767)	7,316,620	-	7,316,620
Total liabilities	4,441,488	351,260	4,792,748	(147,507)	4,645,241	-	4,645,241
Additions to property, plant and equipment	109,668	7,288	116,956	-	116,956	1,319	118,275

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**A NOTES TO THE INTERIM FINANCIAL REPORT
FOR THE THIRD QUARTER AND FINANCIAL PERIOD ENDED 30 SEPTEMBER
2025 (CONTINUED)**

A8 SEGMENT REPORTING (CONTINUED)

Individual quarter 3 months ended (continued)

The functional currencies for Australia operations are as follows:

	<u>30 September 2025</u>		<u>30 September 2024</u>	
	Australia AUD'000	Australia RM'000	Australia AUD'000	Australia RM'000
<u>Revenue</u>				
Revenue from external customers	247	685	418	916
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
<u>Results</u>				
Depreciation and amortisation	(52)	(144)	(72)	(170)
Finance costs (net)	(396)	(1,101)	(380)	(1,030)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
(Loss)/Profit before tax/ (Loss)/Profit after tax	(301)	(838)	620	512
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
EBITDA	147	407	1,072	1,712
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total assets	23,372	64,660	20,591	58,593
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total liabilities	62,998	174,290	57,358	163,213
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

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A NOTES TO THE INTERIM FINANCIAL REPORT FOR THE THIRD QUARTER AND FINANCIAL PERIOD ENDED 30 SEPTEMBER 2025 (CONTINUED)

A8 SEGMENT REPORTING (CONTINUED)

For the financial period ended

	Continuing operations						
	<u>Malaysia</u>	<u>Others</u>	<u>Total</u>	<u>Adjustments</u>	<u>Sub-total</u>	<u>Discontinued</u>	<u>Total</u>
	<u>RM'000</u>	<u>RM'000</u>	<u>segments</u>	<u>and</u>	<u>RM'000</u>	<u>operations</u>	<u>RM'000</u>
			<u>RM'000</u>	<u>eliminations</u>		<u>RM'000</u>	
				<u>RM'000</u>			
<u>30 September 2025</u>							
<u>Revenue</u>							
Revenue from external customers	3,067,974	41,320	3,109,294	(2,423)	3,106,871	9,937	3,116,808
<u>Results</u>							
Depreciation and amortisation	(220,004)	(6,606)	(226,610)	359	(226,251)	(462)	(226,713)
Finance costs (net)	(121,368)	(7,817)	(129,185)	966	(128,219)	-	(128,219)
Share of results of associates, net of tax	18,094	15,552	33,646	-	33,646	-	33,646
Gain on disposal of a subsidiary	3,211	-	3,211	-	3,211	-	3,211
Profit before tax	369,393	10,996	380,389	(70)	380,319	170	380,489
Tax	(117,149)	(287)	(117,436)	-	(117,436)	(264)	(117,700)
Profit/(Loss) after tax	252,244	10,709	262,953	(70)	262,883	(94)	262,789
EBITDA	710,765	25,419	736,184	(1,395)	734,789	632	735,421
Total assets	7,646,875	269,331	7,916,206	(154,644)	7,761,562	-	7,761,562
Total liabilities	4,677,277	374,564	5,051,841	(154,684)	4,897,157	-	4,897,157
Additions to property, plant and equipment	199,097	3,765	202,862	-	202,862	537	203,399

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A NOTES TO THE INTERIM FINANCIAL REPORT FOR THE THIRD QUARTER AND FINANCIAL PERIOD ENDED 30 SEPTEMBER 2025 (CONTINUED)

A8 SEGMENT REPORTING (CONTINUED)

For the financial period ended (continued)

	Continuing operations						
	<u>Malaysia</u>	<u>Others</u>	<u>Total</u>	<u>Adjustments</u>	<u>Sub-total</u>	<u>Discontinued</u>	<u>Total</u>
	<u>RM'000</u>	<u>RM'000</u>	<u>segments</u>	<u>and</u>	<u>RM'000</u>	<u>operations</u>	<u>RM'000</u>
			<u>RM'000</u>	<u>eliminations</u>		<u>RM'000</u>	
				<u>RM'000</u>			
<u>30 September 2024</u>							
<u>Revenue</u>							
Revenue from external customers	2,822,523	34,234	2,856,757	(2,021)	2,854,736	22,554	2,877,290
<u>Results</u>							
Depreciation and amortisation	(200,202)	(6,728)	(206,930)	359	(206,571)	(709)	(207,280)
Finance costs (net)	(122,474)	(7,801)	(130,275)	738	(129,537)	(808)	(130,345)
Share of results of associates, net of tax	18,830	15,127	33,957	-	33,957	-	33,957
Provisional of extinguishment of net liabilities	-	-	-	-	-	40,302	40,302
Profit before tax	342,956	6,890	349,846	(168)	349,678	32,511	382,189
Tax	(106,385)	(270)	(106,655)	-	(106,655)	(408)	(107,063)
Profit after tax	236,571	6,620	243,191	(168)	243,023	32,103	275,126
EBITDA	665,632	21,419	687,051	(1,265)	685,786	34,028	719,814
Total assets	7,223,647	242,740	7,466,387	(149,767)	7,316,620	-	7,316,620
Total liabilities	4,441,488	351,260	4,792,748	(147,507)	4,645,241	-	4,645,241
Additions to property, plant and equipment	238,008	8,336	246,344	-	246,344	1,319	247,663

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**A NOTES TO THE INTERIM FINANCIAL REPORT
FOR THE THIRD QUARTER AND FINANCIAL PERIOD ENDED 30 SEPTEMBER
2025 (CONTINUED)**

A8 SEGMENT REPORTING (CONTINUED)

For the financial period ended (continued)

The functional currencies for Australia operations are as follows:

	<u>30 September 2025</u>		<u>30 September 2024</u>	
	Australia AUD'000	Australia RM'000	Australia AUD'000	Australia RM'000
<u>Revenue</u>				
Revenue from external customers	764	2,118	2,633	7,861
<u>Results</u>				
Depreciation and amortisation	(162)	(448)	(367)	(1,096)
Finance costs (net)	(1,138)	(3,156)	(1,081)	(3,228)
(Loss)/Profit before tax/ (Loss)/Profit after tax	(1,420)	(3,937)	9,583	28,609
(LBITDA)/EBITDA	(120)	(333)	11,031	32,933
Total assets	23,372	64,660	20,591	58,593
Total liabilities	62,998	174,290	57,358	163,213

The key exchange rate used, provided by the ultimate holding corporation, is as follows:

	<u>30.09.2025</u>	<u>30.09.2024</u>
1 Australian Dollar		
Closing	2.7666	2.8455
Average	2.7738	2.9855

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**A NOTES TO THE INTERIM FINANCIAL REPORT
FOR THE THIRD QUARTER AND FINANCIAL PERIOD ENDED 30 SEPTEMBER
2025 (CONTINUED)**

A9 VALUATIONS OF PROPERTY, PLANT AND EQUIPMENT

The Group's land and buildings were fully revalued as at 31 December 2020, except for certain lands and buildings that were revalued on 31 December 2024 following their completion and commencement of operations in the financial year 2024.

A10 MATERIAL EVENTS SUBSEQUENT TO THE REPORTING YEAR

There were no material events subsequent to the financial period ended 30 September 2025.

A11 CHANGES IN THE COMPOSITION OF THE GROUP

On 19 June 2025, Kumpulan Perubatan (Johor) Sdn Bhd ("KPJSB"), a wholly-owned subsidiary of KPJ Healthcare Berhad completed the disposal of its entire 100% equity interest in KPJ Dhaka (Pte) Ltd for cash consideration totalling BDT1 million (equivalent to RM0.034 million).

A12 CHANGES IN CONTINGENT LIABILITIES OR CONTINGENT ASSETS

There were no changes in contingent liabilities or contingent assets since the statement of financial position as at 31 December 2024.

A13 RELATED PARTY TRANSACTIONS

All related party transactions within the Group had been entered into in the normal course of business and were carried out on normal commercial terms.

A14 CAPITAL COMMITMENTS

Capital expenditures not provided for in the financial statements is as follows:

	<u>30.09.2025</u> RM'000	<u>31.12.2024</u> RM'000
Approved by the Directors and contracted	214,373	104,935
Approved by the Directors but not contracted	260,037	373,688
	<u>474,410</u>	<u>478,623</u>

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B ADDITIONAL INFORMATION REQUIRED BY THE BURSA MALAYSIA LISTING REQUIREMENTS FOR THE THIRD QUARTER AND FINANCIAL PERIOD ENDED 30 SEPTEMBER 2025

B1 REVIEW OF THE PERFORMANCE OF THE COMPANY AND ITS PRINCIPAL SUBSIDIARIES

Additional information as required by Appendix 9B of Bursa Malaysia Listing Requirements:

- a. Review on statements of comprehensive income for the current quarter compared to the corresponding quarter of the preceding financial period (3 months)

Group

The Group recorded revenue of RM1,116.2 million, an increase of 9% or RM88.6 million compared to RM1,027.6 million recorded in the quarter ended 30 September 2024 ("corresponding quarter"). This was largely contributed by the increase in patients' visits, as well as increased bed capacity in the current quarter compared to the corresponding quarter.

EBITDA of RM274.2 million for the quarter was 8% higher than the corresponding quarter of RM253.3 million. Profit before tax ("PBT") increased to RM151.9 million, a 9% increase compared to the corresponding quarter of RM139.7 million.

Malaysia

Malaysia segment contributed approximately 99% of the Group's total revenue. The segment recorded revenue of RM1,101.2 million for the current quarter, representing 8% increase compared to RM1,015.8 million of revenue recorded in the corresponding quarter. This was largely contributed by the increase in patients' visits and bed capacity in the current quarter.

EBITDA of RM257.9 million for the current quarter increased by 6% than RM243.9 million in the corresponding quarter. Meanwhile, the segment recorded PBT of RM140.2 million for the current quarter, an improvement from RM134.4 million recorded the quarter ended 30 September 2024.

Others

Others segment recorded revenue of RM16.0 million for the current quarter, a 27% increase from RM12.6 million of revenue recorded in the corresponding quarter. The EBITDA and PBT was RM16.7 million and RM11.7 million respectively for the current quarter.

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B ADDITIONAL INFORMATION REQUIRED BY THE BURSA MALAYSIA LISTING REQUIREMENTS FOR THE THIRD QUARTER AND FINANCIAL PERIOD ENDED 30 SEPTEMBER 2025 (CONTINUED)

B1 REVIEW OF THE PERFORMANCE OF THE COMPANY AND ITS PRINCIPAL SUBSIDIARIES (CONTINUED)

Additional information as required by Appendix 9B of Bursa Malaysia Listing Requirements: (continued)

b. Review on statements of comprehensive income for the current financial period compared to the preceding financial period

Group

The Group recorded revenue of RM3,106.9 million for the financial period ended 30 September 2025, an increase of 9% from the RM2,854.7 million recorded in the financial period ended 30 September 2024 ("preceding financial period"). This was largely contributed by the higher number of patients' visits and increase in bed capacity in the current financial period.

EBITDA of RM734.8 million for the current financial period was 7% or RM49.0 million higher compared to the preceding financial period. PBT for the financial period increased to RM380.3 million from RM349.7 million, an increase of 9% compared to the preceding financial period.

Malaysia

Malaysia segment revenue of RM3,068.0 million contributed 99% of the total Group's revenue for the current financial period. This representing a 9% increase compared to RM2,822.5 million recorded in the preceding financial period.

The segment's EBITDA and PBT for the current financial period increased by 7% to RM710.8 million and 8% to RM369.4 million respectively, compared to the preceding financial period. This was largely contributed by the increase in patients' visits and bed capacity in the current financial period.

Others

Others segment's revenue was RM41.3 million in the current financial period, a 21% increase compared to RM34.2 million recorded in the corresponding financial period. The EBITDA was RM25.4 million for the current financial period, RM4.0 million higher compared to the corresponding financial period. The PBT for the current financial period was RM11.0 million compared to a PBT of RM6.9 million in the preceding financial period.

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B ADDITIONAL INFORMATION REQUIRED BY THE BURSA MALAYSIA LISTING REQUIREMENTS FOR THE THIRD QUARTER AND FINANCIAL PERIOD ENDED 30 SEPTEMBER 2025 (CONTINUED)

B1 REVIEW OF THE PERFORMANCE OF THE COMPANY AND ITS PRINCIPAL SUBSIDIARIES (CONTINUED)

Additional information as required by Appendix 9B of Bursa Malaysia Listing Requirements: (continued)

c. Review on statements of financial position for the current financial period compared to the preceding financial period

As at 30 September 2025, the Group's total assets stood at RM7,761.6 million, RM445.0 million increase compared to RM7,316.6 million recorded as at 30 September 2024. The increase was largely contributed by the increase in property, plant and equipment and right-of-use assets. The increase in trade and other receivables was in tandem with increase in hospital activities during the financial period.

Total liabilities as at 30 September 2025 increased to RM4,897.2 million from RM4,645.2 million as at 30 September 2024 mainly due to increase in lease liabilities arising from renewal of lease.

Total equity attributable to shareholders increased by RM150.5 million or 6%, largely arising from the profit recorded during the financial period.

d. Review on statements of cash flows for the current financial period compared to the preceding financial period

Net cash generated from operating activities decreased to RM511.9 million compared to the preceding financial period of RM554.3 million. This was contributed by higher net cash outflows from changes in working capital during the financial period.

The Group's net cash used in investing activities increased by RM22.8 million from RM109.6 million recorded in the preceding financial period. This was largely contributed by decrease in deposits with licensed banks with maturity of more than 3 months.

The Group's net cash used in financing activities amounted to RM292.7 million was lower by RM68.1 million compared to the preceding financial period. This was primarily due to lower net drawdowns and repayments of borrowings and lower drawdowns from designated accounts in the current financial period compared to the corresponding financial period.

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B ADDITIONAL INFORMATION REQUIRED BY THE BURSA MALAYSIA LISTING REQUIREMENTS FOR THE THIRD QUARTER AND FINANCIAL PERIOD ENDED 30 SEPTEMBER 2025 (CONTINUED)

B2 MATERIAL CHANGES IN QUARTERLY RESULTS

	<u>Quarter ended</u> <u>30.09.2025</u>	<u>Quarter ended</u> <u>30.06.2025</u>			
	Continuing operations RM'000	Continuing operations RM'000	Discontinued operations RM'000	Total RM'000	Var %
Revenue	1,116,197	1,023,684	5,125	1,028,809	8
Operating profit	179,034	159,809	169	159,978	12
EBITDA	274,187	249,503	398	249,901	10
Profit before tax	151,930	130,649	169	130,818	16
Net profit for the financial period ("PAT")	105,695	91,566	37	91,603	15
Total comprehensive income/(expense) for the financial period	107,315	91,567	(6,215)	85,352	26
Profit attributable to Owners of the Company	93,912	82,021	37	82,058	14

The Group recorded revenue of RM1,116.2 million from continuing operations, an increase of 9% compared to RM1,023.7 million recorded in the quarter ended 30 June 2025 ("preceding quarter"). This was due to higher patient visits in the current quarter.

EBITDA from continuing operations for the quarter was 10% or RM24.7 million higher than the preceding quarter of RM249.5 million. PBT from continuing operations in the current quarter was RM151.9 million, an increase of 16% compared to the preceding quarter.

B3 CURRENT YEAR PROSPECTS

Bank Negara Malaysia reported the GDP expanded by 5.2% in the third quarter of 2025 on the back of sustained household spending, steady investment activities and higher net exports. BNM forecasts the full year GDP for the year 2025 ranging from 4.0% to 4.8%.

The Ministry of Health's decision to defer the implementation of the Diagnosis Related Group ("DRG") system to 2027 also provides added clarity for a smoother, more sustainable transition.

The Group remains cautiously optimistic about its prospects for the financial year 2025, bolstered by its ongoing asset optimisation programme, capacity expansion and efforts to enhance operational efficiency.

B4 PROFIT FORECAST / GUARANTEE

The Group did not provide any profit forecast or profit guarantee in any public document.

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B ADDITIONAL INFORMATION REQUIRED BY THE BURSA MALAYSIA LISTING REQUIREMENTS FOR THE THIRD QUARTER AND FINANCIAL PERIOD ENDED 30 SEPTEMBER 2025 (CONTINUED)

B5 TAX

	<u>Individual Quarter</u>		<u>For the</u>	
	<u>3 months ended</u>		<u>financial period ended</u>	
	<u>30.09.2025</u>	<u>30.09.2024</u>	<u>30.09.2025</u>	<u>30.09.2024</u>
	<u>RM'000</u>	<u>RM'000</u>	<u>RM'000</u>	<u>RM'000</u>
Income tax expense	(46,235)	(43,529)	(117,436)	(106,655)

Income tax is calculated at the Malaysian statutory tax rate of 24% of the estimated assessable profit for the financial period. The effective tax rate is above the statutory tax rate due to certain expenses not deductible for tax purposes and the impact of tax losses not recognised.

B6 STATUS OF CORPORATE PROPOSALS

(a) Proposed Sale and Leaseback and Proposed Lease Renewal

On 27 March 2025, the Group announced, through its wholly owned entered into two (2) separate conditional sale and purchase agreements ("SPAs") with AmanahRaya Trustees Berhad, being the trustee for Al-Aqar Healthcare REIT ("Al-Aqar") ("Trustee"), for the sale of the 2 properties to Al-Aqar for a total consideration of RM241 million ("Sale Consideration") ("Proposed Sale").

	<u>Hospital</u>	<u>Disposal properties</u>	<u>RM'000</u>
(i)	Ampang Puteri Specialist Hospital ("APSH")	New building only	131,000
(ii)	Penang Specialist Hospital ("PSH")	New building only	110,000
			<u>241,000</u>

The Sale Consideration is payable as follows:-

- (i) The deposit of 5% of the Sale Consideration for each of the Disposal Properties shall be paid by the Purchaser to Point Zone (M) Sdn Bhd, a wholly-owned subsidiary of the Group, upon the execution of the SPAs.
- (ii) The balance consideration of 95% of the Sale Consideration for each of the Disposal Properties shall be satisfied on or before the expiry of three (3) months from the date the SPAs becoming unconditional ("Completion Date").

As a condition to the Proposed Sale, each of the subject subsidiary will enter into a lease agreement with the Trustee (acting on behalf of Al-Aqar), and JLG REIT Managers Sdn. Bhd (formerly known as Damansara REIT Managers Sdn. Berhad), being the manager of Al-Aqar ("JLGRM" or "Manager"), for the lease of the 2 properties back to the respective subject subsidiaries ("Proposed Leaseback") upon the terms and conditions of the lease agreement as agreed between the aforesaid parties.

On 8 July 2025, all conditions precedent of the SPAs have been fulfilled hence, the SPAs have become unconditional in accordance with the terms of the SPAs.

On 7 October 2025, the remaining 95% of the sale consideration was settled, and the lease agreements became effective on the same date, marking the completion of the proposed sale and leaseback.

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B ADDITIONAL INFORMATION REQUIRED BY THE BURSA MALAYSIA LISTING REQUIREMENTS FOR THE THIRD QUARTER AND FINANCIAL PERIOD ENDED 30 SEPTEMBER 2025 (CONTINUED)

B6 STATUS OF CORPORATE PROPOSALS (CONTINUED)

(a) Proposed Sale and Leaseback and Proposed Lease Renewal (continued)

The Group also, through its wholly owned subsidiaries entered into four (4) separate lease renewal agreements with the Trustee ("Lessor") and JLGRM ("Proposed Lease Renewal"). The lease renewal properties commenced upon the terms and conditions agreed between the aforesaid parties ("Lease Agreements for Proposed Lease Renewal").

Subsidiaries	Properties
Penang Specialist Hospital SB ("PSH")	(i) KPJ Penang Specialist Hospital (Main Building) (ii) Taiping Medical Centre and TMC Health Centre
Maharani Specialist Hospital SB ("MSH")	(i) KPJ Seremban Specialist Hospital
KPJ Healthcare University SB ("KPJU")	(i) KPJ Healthcare University (ii) KPJ Healthcare College Penang

The Lease Agreements for Proposed Lease Renewal commenced on 1 August 2025, except for the PSH Main Building, which commenced on 7 October 2025.

B7 BORROWINGS

Details of the Group's borrowings are as follows:

	<u>Current</u> RM'000	<u>Non-current</u> RM'000	<u>Total</u> RM'000
<u>As at 30 September 2025</u>			
<u>Secured</u>			
Term financing-i	22,356	90,739	113,095
Hire purchase-i	20,550	54,155	74,705
Hire purchase creditors	28	-	28
<u>Unsecured</u>			
Revolving credits-i	312,000	-	312,000
Cash line-i	20,255	-	20,255
Islamic Medium Term Notes: - Sukuk Wakalah	-	1,205,000	1,205,000
Total	375,189	1,349,894	1,725,083

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B ADDITIONAL INFORMATION REQUIRED BY THE BURSA MALAYSIA LISTING REQUIREMENTS FOR THE THIRD QUARTER AND FINANCIAL PERIOD ENDED 30 SEPTEMBER 2025 (CONTINUED)

B7 BORROWINGS (CONTINUED)

Details of the Group's borrowings are as follows (continued):

	<u>Current</u> RM'000	<u>Non-current</u> RM'000	<u>Total</u> RM'000
<u>As at 30 September 2024</u>			
<u>Secured</u>			
Term financing-i	39,309	116,767	156,076
Hire purchase-i	16,310	17,772	34,082
Hire purchase creditors	40	28	68
<u>Unsecured:</u>			
Revolving credits-i	259,500	-	259,500
Cash line-i	24,587	-	24,587
Islamic Medium Term Notes:			
- Sukuk Murabahah	100,000	-	100,000
- Sukuk Wakalah	-	1,205,000	1,205,000
Total	<u>439,746</u>	<u>1,339,567</u>	<u>1,779,313</u>

B8 FINANCIAL INSTRUMENTS WITH OFF BALANCE SHEET RISK

As at the date of this report, there were no financial instruments with off balance sheet risk.

B9 MATERIAL LITIGATIONS

There were no pending material litigations since the date of the last statement of financial position.

B10 DIVIDENDS

The Directors had on 21 November 2025, approved an interim single tier dividend of 1.23 sen in respect of financial year ending 31 December 2025 amounting to RM53.7 million. The proposed dividend will be paid on 23 December 2025 to shareholders registered at the close of business on 5 December 2025.

Details of dividends paid in respect of the financial year ending 31 December 2025 is disclosed in Section A7.

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B ADDITIONAL INFORMATION REQUIRED BY THE BURSA MALAYSIA LISTING REQUIREMENTS FOR THE THIRD QUARTER AND FINANCIAL PERIOD ENDED 30 SEPTEMBER 2025 (CONTINUED)

B11 EARNINGS PER SHARE

Basic earnings per share

Basic earnings per share of the Group is calculated by dividing the Group's profit attributable to ordinary equity holders by the weighted average number of ordinary shares in issue during the financial period.

	As at <u>30.09.2025</u>	As at <u>30.09.2024</u>
<u>Continuing operations</u>		
Profit attributable to Owners of the Company (RM'000)	233,124	215,175
Weighted average number of ordinary shares in issue ('000)	4,364,301	4,364,301
Basic earnings per share (sen)	<u>5.34</u>	<u>4.93</u>
<u>Discontinued operations</u>		
(Loss)/Profit attributable to Owners of the Company (RM'000)	(94)	18,125
Weighted average number of ordinary shares in issue ('000)	4,364,301	4,364,301
Basic earnings per share (sen)	<u>(0.00)</u>	<u>0.41</u>