

PROXY FORM

*I/We

Full Name (in block letters and as per NRIC/Passport/Certificate of Incorporation):	CDS Account No.:	No. of shares held:
Address:	NRIC No./ Passport No./Registration No.:	Contact No.:

being a member of KPJ Healthcare Berhad (Registration No. 199201015575 (247079-M)) ("**Company**"), do hereby appoint:

Full Name (in block letters and as per NRIC/Passport):	NRIC No./Passport No.:	Proportion of Shareholdings	
		No. of Shares	%
Address:			

*and / or

Full Name (in block letters and as per NRIC/Passport):	NRIC No./Passport No.:	Proportion of Shareholdings	
		No. of Shares	%
Address:			

or failing *him/her, the Chairman of the meeting as *my/our proxy to attend and vote for *me/us on *my/our behalf at the Thirty-Third ("**33rd**") Annual General Meeting ("**AGM**") of the Company to be held at The Weave, Level 8A, Menara KPJ, 238, Jalan Tun Razak, 50400 Kuala Lumpur, Malaysia on Tuesday, 16 June 2026 at 10:00 a.m. or any adjournment thereof.

RESOLUTIONS		FOR	AGAINST
Ordinary Resolution 1	To re-elect Shamsul Anuar bin Abdul Majid as Director of the Company.		
Ordinary Resolution 2	To re-elect Rozaini bin Mohd Sani as Director of the Company.		
Ordinary Resolution 3	To re-elect Lee Lai Fan as Director of the Company.		
Ordinary Resolution 4	To approve the payment of directors' fees to the Non-Executive Directors of the Company.		
Ordinary Resolution 5	To approve the payment of benefits payable to the Non-Executive Directors of the Company.		
Ordinary Resolution 6	To appoint Messrs. PricewaterhouseCoopers PLT as Auditors of the Company in place of the retiring Auditors, Messrs. Ernst & Young PLT and to authorise the Directors to fix their remuneration.		
Ordinary Resolution 7	To approve the Proposed Renewal of Share Buy-Back Authority.		
Ordinary Resolution 8	To approve the renewal of existing shareholders' mandate for recurrent related party transactions of a revenue or trading nature.		

(Please indicate with an "X" in the spaces provided how you wish your votes to be cast. If you do not do so, the proxy shall vote or abstain from voting at his/her discretion)

* Strike out whichever is not applicable

Signed this _____ day of _____ 2026

Signature and/or Seal

Record of Depositors

1. In respect of deposited securities, only a depositor whose name appears in the Record of Depositors as at 9 June 2026 shall be eligible to attend the 33rd AGM or appoint proxy(ies) to attend and/or vote in his/her stead. Any changes in the entries in the Record of Depositors after the said date shall be disregarded in determining the rights of any person to attend and vote at the 33rd AGM.

Appointment of Proxy

2. A member of the Company, who is entitled to attend, participate and vote at the 33rd AGM, is entitled to appoint a proxy or attorney or in the case of a corporation, a duly authorised representative to participate in his/her place. A proxy may but need not be a member of the Company.
3. A member of the Company is entitled to appoint more than one (1) proxy to attend, participate and vote at the 33rd AGM.
4. Where a member of the Company is an authorised nominee as defined in the Securities Industry (Central Depositories) Act 1991 ("**Central Depositories Act**"), it may appoint more than one (1) proxy in respect of each securities account it holds with ordinary shares of the Company standing to the credit of the said securities account.

5. Where a member of the Company is an exempt authorised nominee, which holds ordinary shares in the Company for multiple beneficial owners in one (1) securities account ("**omnibus account**"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds. An exempt authorised nominee refers to an authorised nominee defined under the Central Depositories Act which is exempted from compliance with the provisions of Section 25A(1) of the Central Depositories Act.
6. Where a member appoints more than one (1) proxy, the proportion of shareholdings to be represented by each proxy must be specified in the instrument appointing the proxies ("**Proxy Form**").
7. The appointment of proxy may be made in hard copy form or by electronic means in the following manner, and must be deposited with and received by the Company at least forty-eight (48) hours before the time appointed for holding the 33rd AGM:-

(a) In hard copy form

In the case of appointment made in hard copy form, the Proxy Form must be deposited with the poll administrator of the Company at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or alternatively, in the designated drop-in box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia.

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AFFIX STAMP

TRICOR INVESTOR & ISSUING HOUSE SERVICES SDN BHD

UNIT 32-01, LEVEL 32, TOWER A
VERTICAL BUSINESS SUITE, AVENUE 3
BANGSAR SOUTH, NO. 8, JALAN KERINCHI
59200 KUALA LUMPUR, MALAYSIA

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(b) By electronic form

The Proxy Form can be electronically lodged with the poll administrator of the Company via Vistra Share Registry and IPO (MY) portal ("**The Portal**") at <https://srmy.vistra.com>. Please refer to the **Administrative Guide** on the procedures for electronic lodgement of Proxy Form via The Portal.

8. Please ensure ALL the particulars as required in the Proxy Form are completed, signed and dated accordingly.
 9. Last date and time for lodging the Proxy Form is **Sunday, 14 June 2026 at 10:00 a.m.**
 10. Any authority pursuant to which such appointment is made by a power of attorney must be deposited at the office of the poll administrator of the Company at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or alternatively, in the designated drop-in box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or alternatively, by electronic means via The Portal at <https://srmy.vistra.com> at least forty-eight (48) hours before the time appointed for holding the 33rd AGM. A copy of the power of attorney may be accepted provided that it is certified notarially and/or in accordance with the applicable legal requirements in the relevant jurisdiction in which it is executed.
11. For a corporate member who has appointed a representative, please deposit the certificate of appointment at the office of the poll administrator of the Company at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or in the designated drop-in box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or alternatively, by electronic means via The Portal at <https://srmy.vistra.com>. The certificate of appointment should be executed in the following manner:
 - (a) If the corporate member has a common seal, the certificate of appointment should be executed under seal in accordance with the constitution of the corporate member.
 - (b) If the corporate member does not have a common seal, the certificate of appointment is to be affixed with the rubber stamp of the corporate member (if any) and executed by:
 - (i) at least two (2) authorised officers, of whom one (1) shall be a director; or
 - (ii) any director and/or authorised officer(s) in accordance with the laws of the country under which the corporate member is incorporated.